

**PLANNING AND CONTROL  
USING  
ORACLE® PRIMAVERA® P6  
VERSIONS 8 to 21 PPM PROFESSIONAL**

**Planning and Progressing Project Schedules  
With and Without Roles and Resources  
in an  
Established Database**

**BY**

**PAUL EASTWOOD HARRIS**

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## INTRODUCTION

This publication is an upgrade of the *Project Planning & Control Using Primavera P6 Version 7* and has been written to enable new users to learn the planning and scheduling functions of Primavera Version 8, 15, 16, 17, 18, 19, 20 21. Please note there are no versions 9 to 14 and Oracle changed their naming convention with the release of 15.1 so the name is the same as the year of the release. Due to the changes in the menus in this release, it is not possible to make the book backward compatible to earlier versions of the software.

Many users will have prior experience with Elecosoft (Asta) Powerproject or Microsoft Project and the author explains where there are differences in the products' functionality.

The author would appreciate any constructive comments on how this publication may be improved.

## SUMMARY

The publication may be used as:

- A training manual for a three-day training course, or
- A self-teach book, or
- A reference manual

The screen shots for this publication are taken from Primavera Versions 8.1 or 8.2 or 8.3 or 8.4 or 15.1 or 15.2 or 16.1 or 16.2 or 17 or 18 or 19 or 20 or 21.

One-day, two-day, or three-day training courses may be run using this publication and it includes exercises for the students to complete at the end of each chapter. After the course, students may use this publication as a reference book. Instructors' PowerPoint presentations are available from Eastwood Harris web sites.

This publication is ideal for people who would like to quickly gain an understanding of how the software operates and explains how the software differs from Elecosoft Powerproject and Microsoft Project, thus making it ideal for people who wish to convert from these products.

## CUSTOMIZATION FOR TRAINING COURSES

Training organizations or companies that wish to conduct their own training may have this publication tailored to suit their requirements. This may be achieved removing, reordering or adding content to the publication and by writing their own exercises. Please contact the author to discuss this service.

## AUTHOR'S COMMENT

As a project controls consultant, I have used a number of planning and scheduling software packages for the management of a range of project types and sizes. The first publications I published were user guides/training manuals for Primavera SureTrak, P3 and Microsoft Project users. These were well received by professional project managers and schedulers, so I decided to turn my attention to Primavera Enterprise, which is now called Primavera P6. This publication follows the same proven layout of my previous publications. I trust this publication will assist you in understanding how to use Primavera P6 on your projects.

## APPRECIATION

I would like thank Michael Jack for his assistance in writing this book and Thomas Grant for his assistance in proof reading parts of the book.

## CURRENT BOOKS PUBLISHED BY EASTWOOD HARRIS

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<b>1</b>	<b>INTRODUCTION</b>	<b>1</b>
1.1	Purpose	1
1.2	Required Background Knowledge	2
1.3	Purpose of Planning	2
1.4	Project Planning Metrics	3
1.5	Planning Cycle	4
1.6	Levels of Planning	5
1.7	Monitoring and Controlling a Project	7
<b>2</b>	<b>CREATING A PROJECT PLAN</b>	<b>8</b>
2.1	Understanding Planning and Scheduling Software	8
2.2	Enterprise Project Management	8
2.3	Understanding Your Project	9
2.4	Level 1 – Planning Without Resources	10
2.4.1	<i>Creating Projects</i>	10
2.4.2	<i>Defining the Calendars</i>	10
2.4.3	<i>Defining the Project Breakdown Structures</i>	10
2.4.4	<i>Adding Activities</i>	11
2.4.5	<i>Adding the Logic Links</i>	12
2.4.6	<i>Developing a Closed Network</i>	13
2.4.7	<i>Scheduling the Project</i>	13
2.4.8	<i>Critical Path</i>	13
2.4.9	<i>Total Float</i>	14
2.4.10	<i>Free Float</i>	14
2.4.11	<i>Relationship Colors</i>	14
2.4.12	<i>Constraints Types</i>	15
2.4.13	<i>Project Constraints</i>	15
2.4.14	<i>Activity Constraints</i>	16
2.4.15	<i>Risk Analysis</i>	17
2.4.16	<i>Contingent Time</i>	17
2.4.17	<i>Formatting the Display – Layouts and Filters</i>	17
2.4.18	<i>Printing and Reports</i>	17
2.4.19	<i>Issuing the Plan</i>	17
2.5	Level 2 – Monitoring Progress Without Resources	18
2.5.1	<i>Setting the Baseline</i>	18
2.5.2	<i>Tracking Progress</i>	18
2.5.3	<i>Corrective Action</i>	19
2.6	Level 3 – Scheduling with Resources, Roles and Expenses	19
2.6.1	<i>Estimating or Planning for Control</i>	19
2.6.2	<i>The Balance Between the Number of Activities and Resources</i>	19
2.6.3	<i>Creating and Using Resources</i>	20
2.6.4	<i>Creating and Using Roles</i>	20
2.6.5	<i>The Relationship Between Resources and Roles</i>	20
2.6.6	<i>Using Roles and Resources</i>	20
2.6.7	<i>Activity Type and Duration Type</i>	20
2.6.8	<i>Budgets</i>	20
2.6.9	<i>Resource Usage Profiles and Tables</i>	21
2.6.10	<i>Resource Optimization</i>	21

2.7	Level 4 – Monitoring and Controlling a Resourced Schedule	21
2.7.1	<i>Monitoring Projects with Resources</i>	21
2.7.2	<i>Controlling a Project with Resources</i>	21
<b>3</b>	<b>STARTING UP AND NAVIGATION</b>	<b>22</b>
3.1	Logging In	23
3.2	The Projects Window	24
3.2.1	<i>Project Window Top Pane</i>	24
3.2.2	<i>Project Window Bottom Pane Details Tab</i>	25
3.3	Opening One or More Projects	25
3.4	Displaying the Activities Window	26
3.5	Opening a Portfolio	27
3.6	Introduction to Layouts	27
3.7	User Interface Update	30
3.7.1	<i>Customizable Toolbars</i>	30
3.7.2	<i>Customizable menus</i>	32
3.7.3	<i>Status Bar</i>	32
3.8	User Preferences	33
3.8.1	<i>Time Unit Formatting</i>	33
3.8.2	<i>Date Formatting</i>	33
3.8.3	<i>Users may See and Set Activity Start and Finish Times in the Date Picker box</i>	34
3.9	Starting Day of Week	35
3.10	Admin Preferences – Set Industry Type	36
3.11	Application of Options within Forms	38
3.12	Do Not Ask Me About This Again	39
3.13	Right-clicking with the Mouse	39
3.14	Accessing Help	39
3.15	Refresh Data – F5 Key	41
3.16	Commit Changes – F10 Key	41
3.17	Send Project	41
3.18	Closing Down	41
3.19	Workshop 1 – Navigating Around the Windows	42
<b>4</b>	<b>CREATING A NEW PROJECT</b>	<b>48</b>
4.1	Creating a Blank Project	48
4.2	Copy an Existing Project	49
4.3	Importing a Project	50
4.3.1	<i>Primavera File Types</i>	50
4.3.2	<i>Non Primavera File Types</i>	50
4.4	Setting Up a New Project	51
4.5	Project Dates	52
4.6	Saving Additional Project and EPS Information – Notebook Topics	53
4.7	Workshop 2 – Creating Your Project	54
<b>5</b>	<b>DEFINING CALENDARS</b>	<b>56</b>
5.1	Database Default Calendar	57
5.2	Accessing Global and Project Calendars	57
5.3	The Project Default Calendar	57
5.3.1	<i>Understanding the Project Default Calendar</i>	57
5.3.2	<i>Assigning a Default Project Calendar</i>	58
5.4	Creating a New Global or Project Calendar	58

5.5	Resource Calendars	59
5.5.1	<i>Creating a New Shared Resource Calendar</i>	59
5.5.2	<i>Creating New Personal Resource Calendars</i>	59
5.5.3	<i>Personal and Shared Calendars Calculation and Display</i>	61
5.6	Move, Copy, Rename and Delete a Calendar	61
5.6.1	<i>Moving a Project Calendar to Global</i>	61
5.6.2	<i>Copy a Calendar from One Project to Another</i>	62
5.6.3	<i>Renaming a Calendar</i>	62
5.6.4	<i>Deleting a Calendar</i>	62
5.7	Editing Calendar Working Days	62
5.8	Inherit Holidays and Exceptions from a Global Calendar	63
5.9	Adjusting Calendar Working Hours	64
5.9.1	<i>Editing Calendar Weekly Hours</i>	64
5.9.2	<i>Editing Selected Days Working Hours</i>	65
5.9.3	<i>Editing Detailed Work Hours/Day</i>	65
5.10	Calculation of Activity Durations in Days, Weeks or Months	66
5.11	Calendars for Calculating Project, WBS and Other Summary Durations	68
5.12	Tips for Mixed Calendar Schedules	69
5.13	Elapsed Duration Activities	70
5.14	P6 Calendar Issues	70
5.15	Workshop 3 – Maintaining the Calendars	71
<b>6</b>	<b>CREATING A PRIMAVERA PROJECT WBS</b>	<b>73</b>
6.1	Opening and Navigating the WBS Window	74
6.2	Creating and Deleting a WBS Node	75
6.3	WBS Node Separator	76
6.4	Work Breakdown Structure Lower Pane Details	76
6.5	WBS Categories	77
6.6	Displaying the WBS in the Activity Window	78
6.7	Why a Primavera WBS is Important	78
6.8	Workshop 4 – Creating the Work Breakdown Structure	79
<b>7</b>	<b>ADDING ACTIVITIES AND ORGANIZING UNDER THE WBS</b>	<b>81</b>
7.1	New Activity Defaults	82
7.1.1	<i>Duration Type</i>	82
7.1.2	<i>Percent Complete Type</i>	82
7.1.3	<i>Activity Types and Milestones</i>	84
7.1.4	<i>Cost Account</i>	85
7.1.5	<i>Calendar</i>	85
7.1.6	<i>Auto-numbering Defaults</i>	86
7.2	Adding New Activities	86
7.3	Default Activity Duration	87
7.4	Copying Activities from other Programs	87
7.5	Copying Activities in P6	87
7.6	Renumbering Activity IDs	88
7.7	Elapsed Durations	89
7.8	Finding the Bars in the Gantt Chart	89
7.9	Activity Information – Bottom Layout	89

7.10	Assigning Calendars to Activities	90
7.10.1	<i>Assigning a Calendar Using General Tab of the Bottom Layout Form</i>	90
7.10.2	<i>Assigning a Calendar Using a Column</i>	91
7.11	Assigning Activities to a WBS Node	91
7.12	Reordering or Sorting Activities	92
7.13	Undo	92
7.14	Summarizing Activities Using WBS	93
7.15	Spell Check	93
7.16	Workshop 5 – Adding Activities	94
<b>8</b>	<b>FORMATTING THE DISPLAY</b>	<b>96</b>
8.1	Formatting the Project Window	97
8.2	Understanding Forms	97
8.3	Formatting the Bars	98
8.3.1	<i>Formatting Activity Bars</i>	98
8.3.2	<i>Formatting Bars Issues</i>	99
8.3.3	<i>Bar Style Tab</i>	105
8.3.4	<i>Bar Settings Tab</i>	105
8.3.5	<i>Bar Labels Tab</i>	106
8.3.6	<i>Bar Chart Options Form</i>	107
8.4	Progress Line Display on the Gantt Chart	110
8.5	Formatting Columns	111
8.5.1	<i>Selecting the Columns to be Displayed</i>	111
8.5.2	<i>Column Header Alignment</i>	111
8.5.3	<i>Adjusting the Width of Columns</i>	112
8.5.4	<i>Setting the Order of the Columns from Left to Right on the Screen</i>	112
8.6	Row Height and Show Icon	112
8.7	Format Timescale	113
8.7.1	<i>Moving and Rescaling the Timescale</i>	113
8.7.2	<i>Format Timescale Command</i>	113
8.7.3	<i>Nonwork Period Shading in Timescale</i>	115
8.8	Inserting Attachments – Text Boxes and Curtain	115
8.8.1	<i>Adding and Deleting a Text Box</i>	115
8.8.2	<i>Adding and Deleting a Curtain</i>	116
8.9	Format Fonts and Font Colors	117
8.10	Format Colors	117
8.11	Line Numbers	118
8.12	Workshop 6 – Formatting the Bar Chart	119
<b>9</b>	<b>ADDING RELATIONSHIPS</b>	<b>122</b>
9.1	Understanding Logic	123
9.2	Understanding Relationships	123
9.3	Understanding Lags and Leads	124
9.4	Formatting the Relationships	125
9.5	Adding and Removing Relationships	125
9.5.1	<i>Graphically Adding and Deleting a Relationship</i>	125
9.5.2	<i>Graphically Deleting a Relationship</i>	126
9.5.3	<i>Adding and Deleting Relationships with the Activity Details Form</i>	126
9.5.4	<i>Adding and Deleting Relationships Using Columns</i>	127
9.5.5	<i>Chain Linking</i>	128
9.5.6	<i>Using the Assign Toolbar Icons to Assign Relationships</i>	128

9.6	Dissolving Activities and Retain Lag	128
9.7	Circular Relationships	129
9.8	Scheduling the Project	130
9.9	Reviewing Relationships, Leads and Lags in P6 Version 15 and Earlier	131
9.10	Lag and Relationship Type Displayed in the Activity Table	131
9.11	Ladder Scheduling	132
9.12	Relationship Comments	132
9.13	Workshop 7 – Adding the Relationships	134
<b>10</b>	<b>ACTIVITY NETWORK VIEW</b>	<b>136</b>
10.1	Viewing a Project Using the Activity Network View	137
10.2	Adding and Deleting Activities	137
10.2.1	<i>Adding an Activity</i>	137
10.2.2	<i>Deleting an Activity</i>	137
10.3	Adding, Editing and Deleting Relationships	137
10.3.1	<i>Graphically Adding a Relationship</i>	137
10.3.2	<i>Using the Activity Details Form</i>	137
10.4	Formatting the Activity Boxes	138
10.5	Reorganizing the Activity Network	138
10.6	Saving and Opening Activity Network Positions	138
10.7	Early Date, Late Date and Float Calculations	139
10.8	Workshop 8 – Scheduling Calculations and Activity Network View	140
<b>11</b>	<b>CONSTRAINTS</b>	<b>142</b>
11.1	Assigning Constraints	144
11.1.1	<i>Number of Constraints per Activity</i>	144
11.1.2	<i>Setting a Primary Constraint Using the Activity Details Form</i>	144
11.1.3	<i>Setting a Secondary Constraint Using the Activity Details Form</i>	144
11.1.4	<i>Expected Finish Constraint</i>	145
11.1.5	<i>Setting Constraints Using Columns</i>	145
11.1.6	<i>Typing in a Start Date</i>	145
11.2	Understanding External Dates	146
11.3	Project Must Finish By Date	146
11.4	Activity Notebook	147
11.4.1	<i>Creating Notebook Topics</i>	148
11.4.2	<i>Adding Notes</i>	148
11.5	Completed Schedule Check List	149
11.6	Workshop 9 – Constraints	150
<b>12</b>	<b>GROUP, SORT AND LAYOUTS</b>	<b>154</b>
12.1	Group and Sort Activities	155
12.1.1	<i>Display Options</i>	155
12.1.2	<i>Group By</i>	157
12.1.3	<i>Group By Options</i>	158
12.1.4	<i>Sorting</i>	159
12.1.5	<i>Reorganize Automatically</i>	159
12.1.6	<i>Auto-Reorganization</i>	160
12.1.7	<i>Set Page Breaks in the Group and Sort Form</i>	160
12.1.8	<i>Group and Sort Projects at Enterprise Level</i>	161

12.2	Understanding Layouts	161
12.2.1	<i>Applying an Existing Layout</i>	162
12.2.2	<i>Creating a New Layout</i>	163
12.2.3	<i>Saving a Layout after Changes</i>	163
12.2.4	<i>Layout Types</i>	163
12.2.5	<i>Changing Activity Layout Types in Panes</i>	164
12.2.6	<i>Activities Window Layout Panes</i>	164
12.2.7	<i>WBS and Projects Window Panes</i>	166
12.3	Copying a Layout To and From Another Database	166
12.4	Workshop 10 – Organizing Your Data	167
<b>13</b>	<b>FILTERS</b>	<b>169</b>
13.1	Understanding Filters	169
13.2	Applying a Filter	170
13.2.1	<i>Filters Form</i>	170
13.2.2	<i>Applying a Single Filter</i>	170
13.2.3	<i>Applying a Combination Filter</i>	170
13.3	Creating and Modifying a Filter	171
13.3.1	<i>Creating a New Filter</i>	171
13.3.2	<i>One Parameter Filter</i>	171
13.3.3	<i>Two Parameter Filter</i>	172
13.3.4	<i>Multiple Parameter Filter</i>	173
13.3.5	<i>Editing and Organizing Filter Parameters</i>	173
13.3.6	<i>Understanding Resource Filters</i>	173
13.4	Activity Critical Path Visibility	174
13.5	Workshop 11 – Filters	178
<b>14</b>	<b>PRINTING, REPORTS AND VISUALIZER</b>	<b>181</b>
14.1	Printing	181
14.1.1	<i>Print Preview</i>	182
14.1.2	<i>Page Setup</i>	183
14.1.3	<i>Print Form</i>	187
14.1.4	<i>Print Setup Form</i>	187
14.2	Reports	187
14.2.1	<i>Running Reports</i>	188
14.2.2	<i>Editing Reports</i>	188
14.3	Publish to a Web Site	188
14.4	Visualizer	189
14.4.1	<i>Understanding Visualizer</i>	189
14.4.2	<i>Starting Visualizer</i>	190
14.4.3	<i>Create a New TSLD – Timescaled Logic Diagram</i>	191
14.4.4	<i>Create a New Gantt Diagram</i>	194
14.4.5	<i>Open an Existing TSLD or Gantt Chart</i>	196
14.4.6	<i>Manage Layouts</i>	197
14.5	Claim Digger – Schedule Comparison	198
14.6	Workshop 12 – Printing	199

<b>15</b>	<b>SCHEDULE OPTIONS AND SETTING A BASELINE</b>	<b>201</b>
15.1	Understanding Date Fields	202
15.1.1	<i>Early Start and Early Finish</i>	202
15.1.2	<i>Late Start and Late Finish</i>	202
15.1.3	<i>Actual Start and Finish</i>	203
15.1.4	<i>Start and Finish</i>	203
15.1.5	<i>Planned Dates</i>	203
15.1.6	<i>Planned Dates Issues</i>	204
15.1.7	<i>Remaining Early Start and Finish</i>	205
15.1.8	<i>Remaining Late Start and Finish</i>	206
15.2	Schedule Options – General Tab	206
15.2.1	<i>Ignore relationships to and from other projects</i>	207
15.2.2	<i>Make open-ended activities critical</i>	208
15.2.3	<i>Use Expected Finish Dates</i>	209
15.2.4	<i>Schedule automatically when a change affects dates</i>	210
15.2.5	<i>Level resources during scheduling</i>	210
15.2.6	<i>Recalculate resource costs after scheduling</i>	210
15.2.7	<i>When scheduling progressed activities use</i>	211
15.2.8	<i>Calculate start-to-start lag from</i>	212
15.2.9	<i>Define critical activities as</i>	213
15.2.10	<i>Calculate float based on finish date</i>	214
15.2.11	<i>Compute Total Float as</i>	214
15.2.12	<i>Calendar for scheduling Relationship Lag</i>	215
15.2.13	Schedule Options – Advanced Tab	215
15.3	Setting the Baseline	216
15.3.1	<i>Creating a Baseline</i>	217
15.3.2	<i>Deleting a Baseline</i>	217
15.3.3	<i>Restoring a Baseline to the Database as an Active Project</i>	217
15.3.4	<i>Update Baselines</i>	218
15.3.5	<i>Copying a Project with Baselines</i>	219
15.3.6	<i>Setting the Baseline Project</i>	219
15.3.7	<i>Understanding the &lt;Current Project&gt; Baseline</i>	220
15.3.8	<i>Displaying the Baseline Data</i>	222
15.4	Limitations on Viewing Baseline Data	223
15.5	Workshop 13 – WBS, LOEs and Setting the Baseline	224
<b>16</b>	<b>UPDATING AN UNRESOURCED SCHEDULE</b>	<b>228</b>
16.1	Practical Methods of Recording Progress	229
16.2	Understanding the Concepts	230
16.2.1	<i>Activity Lifecycle</i>	230
16.2.2	<i>Assigning an Actual Start Date and Time of an Activity</i>	230
16.2.3	<i>Assigning an Actual Finish Date and Time of an Activity</i>	231
16.2.4	<i>Calculation of Durations of an In-Progress Activity</i>	231
16.2.5	<i>Summary Bars Progress Calculation</i>	233
16.2.6	<i>Understanding the Current Data Date</i>	233
16.3	Updating the Schedule	234
16.3.1	<i>Updating Activities Using the Status Tab of the Details Form</i>	234
16.3.2	<i>Updating Activities Using Columns</i>	235

16.4	Progress Spotlight and Update Progress	235
16.4.1	<i>Highlighting Activities for Updating by Dragging the Data Date</i>	235
16.4.2	<i>Spotlighting Activities Using Spotlight Icon</i>	236
16.4.3	<i>Updating a Project Using Update Progress</i>	236
16.5	Suspend and Resume	238
16.6	Scheduling the Project	239
16.7	Comparing Progress with Baseline	239
16.8	Progress Line Display on the Gantt Chart	240
16.9	Check List before Updating a Schedule	241
16.10	In-Progress Schedule Check List	241
16.11	Corrective Action	242
16.12	Workshop 14 – Progressing and Baseline Comparison	243
<b>17</b>	<b>USER AND ADMINISTRATION PREFERENCES</b>	<b>249</b>
17.1	User Preferences	249
17.1.1	<i>Time Units Tab</i>	249
17.1.2	<i>Dates Tab</i>	250
17.1.3	<i>Currency Tab</i>	250
17.1.4	<i>E-Mail Tab</i>	251
17.1.5	<i>Assistance Tab</i>	251
17.1.6	<i>Application Tab</i>	251
17.1.7	<i>Password Tab</i>	252
17.1.8	<i>Resource Analysis Tab</i>	253
17.1.9	<i>Calculations Tab</i>	254
17.1.10	<i>Startup Filters Tab</i>	255
17.1.11	<i>Personal Information Tab</i>	255
17.2	Admin Menu- Create Users	256
17.2.1	<i>Users</i>	257
17.2.2	<i>Security Profiles</i>	258
17.3	Admin Preferences	258
	This form sets the default preferences for Primavera.	258
17.3.1	<i>General Tab</i>	259
17.3.2	<i>Timesheets Tab</i>	259
17.3.3	<i>Data Limits Tab</i>	259
17.3.4	<i>ID Lengths Tab</i>	259
17.3.5	<i>Time Periods Tab</i>	260
17.3.6	<i>Earned Value Tab</i>	260
17.3.7	<i>Reports Tab</i>	261
17.3.8	<i>Options Tab</i>	261
17.3.9	<i>Rate Types Tab</i>	262
17.3.10	<i>Industry Tab</i>	262
17.3.11	<i>Consent Notice</i>	263
17.3.12	<i>Status of User Acceptance</i>	264
17.3.13	<i>Exception Site List</i>	264
17.4	Admin Categories	265
17.5	Miscellaneous Defaults	265
17.5.1	<i>Currencies</i>	265
17.5.2	<i>Financial Periods and Financial Period Calendars</i>	266
17.5.3	<i>Default Project</i>	266
17.6	Set Language	267

<b>18</b>	<b>CREATING ROLES AND RESOURCES</b>	<b>268</b>
18.1	Understanding Resources and Roles	269
18.1.1	<i>Individual Resources</i>	269
18.1.2	<i>Group Resources</i>	269
18.1.3	<i>Input and Output Resources</i>	269
18.1.4	<i>Understanding Roles</i>	270
18.2	Creating Roles	271
18.2.1	<i>P6 Version 19 and Earlier – Roles Rate may not be varied over time</i>	271
18.2.2	<i>P6 Version 20 and Later – Roles Rate may be varied over time</i>	273
18.2.3	<i>P6 Version 20 and Later – Roles may be assigned a Role Code</i>	274
18.2.4	<i>Resource and Role Cost Spreads Consider Rate Changes Over Time.</i>	274
18.3	Creating Resources and the Resources Window	276
18.3.1	<i>Resource Breakdown Structure – RBS</i>	276
18.3.2	<i>Formatting the Resources Window</i>	277
18.3.3	<i>Adding Resources</i>	277
18.3.4	<i>General Tab</i>	277
18.3.5	<i>Codes Tab</i>	278
18.3.6	<i>Details Tab</i>	278
18.3.7	<i>Units and Prices Tab</i>	281
18.3.8	<i>Roles Tab</i>	282
18.3.9	<i>Notes Tab</i>	282
18.3.10	<i>Progress Reporter Tab</i>	282
18.4	Workshop 15 – Adding Resources to the Database	283
<b>19</b>	<b>ASSIGNING ROLES, RESOURCES AND EXPENSES</b>	<b>286</b>
19.1	Understanding Resource Calculations and Terminology	287
19.2	Project Window Resource Preferences	288
19.2.1	<i>Resources Tab</i>	288
19.2.2	<i>Understanding Resource Option to Drive Activity Dates</i>	289
19.2.3	<i>Calculations Tab</i>	290
19.3	User Preferences Applicable to Assigning Resources	291
19.3.1	<i>Units/Time Format</i>	291
19.3.2	<i>Resource Assignments</i>	291
19.3.3	<i>Assignment Staffing</i>	292
19.4	Activities Window Resource Preferences and Defaults	292
19.4.1	<i>Details Status Form</i>	292
19.4.2	<i>Activity Type</i>	293
19.4.3	<i>Duration Type</i>	296
19.5	Assigning and Removing Roles	299
19.6	Assigning and Removing Resources	300
19.6.1	<i>Assigning a Resource to an Assigned Role</i>	300
19.6.2	<i>Assigning a Resource to an Activity Without a Role</i>	301
19.6.3	<i>Removing a Resource</i>	301
19.6.4	<i>Assigning a Resource to an Activity More Than Once</i>	302
19.7	Resource and Activity Duration Calculation and Resource Lags	303
19.7.1	<i>Activity Duration</i>	303
19.7.2	<i>Resource Lag</i>	303

19.8	Expenses	304
19.8.1	<i>Expenses Window</i>	304
19.8.2	<i>Expenses Tab in the Activities Window</i>	305
19.9	Suggested Setup for Creating a Resourced Schedule	306
19.10	Workshop 16 – Assigning Resources and Expenses to Activities	307
<b>20</b>	<b>RESOURCE OPTIMIZATION</b>	<b>310</b>
20.1	Reviewing Resource Loading	310
20.1.1	<i>Activity Usage Spreadsheet</i>	310
20.1.2	<i>Activity Usage Profile</i>	312
20.1.3	<i>Resource Usage Spreadsheet</i>	313
20.1.4	<i>Editing the Resource Usage Spreadsheet – Bucket Planning</i>	313
20.1.5	<i>Resource Usage Profile displaying a Resource Histogram</i>	314
20.1.6	<i>Activity Usage Profile Displaying S-Curves</i>	315
20.2	Resource Assignments Window	315
20.3	Copying and Pasting into Excel	316
20.4	Other Tools for Histograms and Tables	316
20.5	Methods of Resolving Resource Peaks and Conflicts	316
20.6	Resource Leveling	317
20.6.1	<i>Methods of Resource Leveling</i>	317
20.6.2	<i>Resource Leveling Function</i>	318
20.6.3	<i>Level Resources Form</i>	318
20.7	Leveling Examples	319
20.7.1	<i>Leveling with Positive Float</i>	319
20.7.2	<i>Leveling without Positive Float</i>	321
20.8	Resource Shifts	323
20.8.1	<i>Creating Shifts:</i>	323
20.8.2	<i>Assigning Shifts to Resources</i>	323
20.8.3	<i>Leveling with Shifts</i>	324
20.9	Guidelines for Leveling	327
20.10	What to look for if Resources are Not Leveling	328
20.11	Resource Curves	328
20.12	Workshop 17 – Resources Optimization	331
<b>21</b>	<b>UPDATING A RESOURCED SCHEDULE</b>	<b>336</b>
21.1	Understanding Budget Values and Baseline Projects	336
21.1.1	<i>Cost and Units Budget Values</i>	336
21.1.2	<i>Baseline Project and Values</i>	337
21.2	Understanding the Current Data Date	338
21.3	Information Required to Update a Resourced Schedule	338
21.4	Project Window Defaults for Updating a Resourced Schedule	339
21.5	Activities Window – Percent Complete Types	341
21.5.1	<i>Assigning the Project Default Percent Complete Type</i>	341
21.5.2	<i>Physical Percent Complete Type</i>	342
21.5.3	<i>Duration Percent Complete Type</i>	343
21.5.4	<i>Units Percent Complete Type</i>	344
21.6	Using Steps to Calculate Activity Percent Complete	344
21.7	Updating the Schedule	345
21.7.1	<i>Preferences, Defaults and Options for Updating a Project</i>	345
21.7.2	<i>Updating Dates and Percentage Complete</i>	347

21.8	Updating Resources	347
21.8.1	<i>Resources Tab</i>	348
21.8.2	<i>Status Tab</i>	348
21.8.3	<i>Applying Actuals</i>	348
21.9	Updating Expenses	350
21.10	Workshop 18 – Updating a Resourced Schedule	351
<b>22</b>	<b>OTHER METHODS OF ORGANIZING PROJECT DATA</b>	<b>355</b>
22.1	Understanding Project Breakdown Structures	355
22.2	Activity Codes	355
22.2.1	<i>Understanding Activity Codes</i>	356
22.2.2	<i>Activity Code Creation</i>	357
22.2.3	<i>Defining Activity Code Values and Descriptions</i>	358
22.2.4	<i>Assigning Activity Code Values to Activities</i>	358
22.2.5	<i>Add Activity Codes When Assigning Codes</i>	359
22.2.6	<i>Grouping, Sorting and Filtering with Activity Codes</i>	359
22.2.7	<i>User Preferences, Application, Codes Option</i>	360
22.2.8	<i>Importing Activity Codes with Excel</i>	360
22.3	User Defined Fields	361
22.4	WBS Category or Project Phase	364
22.5	Resource Codes	364
22.6	Cost Accounts	365
22.7	Owner Activity Attribute	365
22.8	Assignment Codes	366
22.9	Role Codes	367
22.10	Workshop 19 – Activity Codes and User Defined Fields	368
<b>23</b>	<b>GLOBAL CHANGE</b>	<b>370</b>
23.1	Introducing Global Change	370
23.2	The Basic Concepts of Global Change	371
23.3	Specifying the Change Statements	373
23.4	Examples of Simple Global Changes	374
23.5	Selecting the Activities for the Global Change	375
23.6	Duration Calculations with Global Change	375
23.7	(Any of the following) and (All of the following)	376
23.8	Temporary Values	377
23.9	Global Change Functions	377
23.10	More Advanced Examples of Global Change	378
23.11	Workshop 20 – Global Change	379
<b>24</b>	<b>MANAGING THE ENTERPRISE ENVIRONMENT</b>	<b>382</b>
24.1	Multiple User Data Display Issues	383
24.2	Enterprise Project Structure (EPS)	384
24.3	Project Portfolios	384
24.4	Organizational Breakdown Structure – OBS	385
24.4.1	<i>Creating an OBS Structure</i>	385
24.4.2	<i>General Tab</i>	385
24.4.3	<i>Users Tab</i>	385
24.4.4	<i>Responsibility Tab</i>	385
24.5	Create Users, Security Profiles and Organizational Breakdown Structure	386
24.6	Project Codes	388
24.7	Filtering, Grouping and Sorting Projects in the Projects Window	388


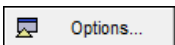

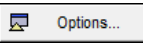


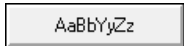

24.8	Project Durations in the Projects Window	389
24.9	Why Are Some Data Fields Gray and Cannot Be Edited?	389
24.10	Summarizing Projects	389
24.11	Job Services	390
24.12	Tracking Window	391
<b>25</b>	<b>MULTIPLE PROJECT SCHEDULING</b>	<b>393</b>
25.1	Multiple Projects in One Primavera Project	393
25.2	Multiple P6 Primavera Projects Representing One Project	393
25.3	Setting Up Primavera Projects as Sub-projects	394
25.3.1	<i>Opening One or More Projects</i>	394
25.3.2	<i>Default Project</i>	395
25.3.3	<i>Setting the Projects Data Dates P6 Version 19 and Earlier</i>	396
25.3.4	<i>P6 Version 20 Data Date Selection in Multiple Project Scheduling</i>	397
25.3.5	<i>P6 Version 20 Multiple Project Scheduling Options Selection</i>	397
25.3.6	<i>Total Float Calculation</i>	398
25.4	Refresh Data F5 and Commit Changes F10	398
25.5	Who Has the Project Open?	399
25.6	Setting Baselines for Multiple Projects	400
25.7	Restoring Baselines for Multiple Projects	401
<b>26</b>	<b>UTILITIES</b>	<b>403</b>
26.1	Reflection Projects	403
26.2	Advanced Schedule Options	404
26.2.1	<i>Calculating Multiple Paths</i>	404
26.2.2	<i>Displaying Multiple Paths</i>	405
26.3	Audit Trail Columns	405
26.4	Excel Import and Export Tool	406
26.4.1	<i>Notes and/or Restrictions on Export</i>	407
26.4.2	<i>Notes and Restrictions on Import</i>	407
26.5	Project Import and Export	409
26.6	Check In and Check Out	412
26.7	Online HTML Help	413
26.8	Activity Discussion Feature	414
26.9	Lean Tasks may be imported using an XML file	414
26.10	Maintain Relationships with External Projects	415
26.11	Assignment Cost are Exported	416
26.11.1	<i>Version 20 XML Import and Export Resource Unit Rate Issue</i>	417
26.11.2	<i>Version 21 Changes</i>	418
<b>27</b>	<b>EARNED VALUE MANAGEMENT WITH P6</b>	<b>419</b>
27.1	Performance Measurement Baseline	420
27.2	Planned Value	421
27.3	Earned Value	422
27.3.1	<i>Performance % Complete</i>	422
27.3.2	<i>Activity percent complete</i>	422
27.3.3	<i>WBS Milestones percent complete</i>	423
27.3.4	<i>0/100</i>	423
27.3.5	<i>50/50</i>	423
27.3.6	<i>Custom percent complete</i>	423
27.3.7	<i>Example of the Calculation of the Earned Value</i>	423

27.4	Actual Costs	424
27.4.1	Total to Date	424
27.4.2	Financial Periods	424
27.4.3	Version 8 to 19	424
27.4.4	Enhancements Introduced in Version 20	426
27.5	Estimate to Complete	427
27.5.1	Estimate to Complete from Resource Data	428
27.5.2	Estimate to Complete from P6 EV Calculations	428
27.6	Activity Usage S-Curves	429
27.6.1	Activity Usage Profile Bars and Curves	429
27.6.2	Show Earned Value Curves	430
27.7	Sample Graphical S-Curves	431
<b>28</b>	<b>WHAT IS NEW IN P6 VERSIONS 8, 15, 16, 17, 18, 19, 20 AND 21</b>	<b>432</b>
28.1	Databases and Tool	432
28.2	User Interface Update	432
28.3	Admin Preferences - Set Industry Type	432
28.4	Tabbed Window Layouts	432
28.5	Personal and Shared Resource Calendars	432
28.6	Auto-Reorganization	432
28.7	Set Page Breaks in the Group and Sort Form	433
28.8	HTML editor	433
28.9	E-mail when printing a report or report batch	433
28.10	Timescaled Logic Diagram	433
28.11	Removal of Fields	433
28.12	Export Projects or Run a Report Batch from the Command Line as a Service	433
28.13	Activity Details Feedback Tab	433
28.14	Risk Module Rewrite	433
28.15	Line Numbers	433
28.16	Lag and Relationship Type Displayed in the Activity Table	434
28.17	Visualizer	434
28.18	Claim Digger – Schedule Comparison in Visualizer	434
28.19	Activity Discussion Feature	434
28.20	XML Import/Export Enhancements	434
28.21	UN/CEFACT XML format	434
28.22	Loading Resource Summary Data on Startup	435
28.23	SQLite Database Available for Stand Alone Installation	435
28.24	Job Service Enhancements – Version 8.4 and 15.2 Enhancements	435
28.24.1	Manage Baselines	435
28.24.2	XML File Import	435
28.24.3	Copy Project as a Job Service	435
28.25	Primavera Unifier and Primavera Prime Integration	435
28.26	Administration Menu Changes in Version 15.1	436
28.27	Microsoft Project Compatibility	437
28.28	Set Language	437
28.29	Consent Notice and Status of User Acceptance	437
28.30	Stored Images	437
28.31	XML Check In and Check Out	437
28.32	Dissolving Activities with Lag using Retain Lag	438
28.33	Project Code Maximum Length Increase	438

28.34	Details, User Defined Fields tab	438
28.35	Data Date Default for Apply Actuals	438
28.36	Allow or Restrict Access to Resources from Multiple Parent Resources	438
28.37	Activity Details, Task tab	439
28.38	Relationship Comments	439
28.39	Roles Rate may now be varied over time	439
28.40	Data Date Selection in Multiple Project Scheduling	439
28.41	Multiple Project Scheduling Options Selection	439
28.42	Lean Tasks may be imported using an XML file	440
28.43	Different Projects may have different Financial Periods	441
28.44	Assignment Codes	441
28.45	Histogram Bars Exact Values	441
28.46	Other Enhancements in P6 Version 20	442
28.46.1	Resource Assignment Window now allows Grouping 3 and Filtering by Codes and UDFs	442
28.46.2	Fill down available in Activities Window Resource Usage Spreadsheet	442
28.46.3	P6 Continues Working when there is a Network Failure	442
28.46.4	Prevent Risk Categories being Imported into a PPM Database	442
28.46.5	Reset Locked Users	442
28.46.6	Uploading of Harmful Files	442
28.46.7	Exception Site List	442
28.46.8	Role Codes	442
28.46.9	User Preferences, Application, Codes Option	442
28.47	Assignment Cost are Exported	443
28.48	Users may See and Set Activity Start and Finish Times in the Date Picker box when the User Preferences are set only to show the date.	443
28.49	Financial Period Calendar Selection when Importing an XML file.	443
28.50	Maintain Relationships with External Projects.	443
28.51	IPMDAR Format Supported for EEPM Databases only	443
28.52	Resource and Role Cost Spreads Consider Rate Changes Over Time.	444
28.53	Activity Critical Path Visibility.	444
29	<b>TOPICS NOT COVERED IN THIS PUBLICATION</b>	<b>445</b>
30	<b>INDEX</b>	<b>446</b>

## 8 FORMATTING THE DISPLAY

This chapter shows you how to set up the on-screen presentation so that the schedule will be easier to read and more consistent. This chapter covers the following display and customizing topics:

Topic	Menu Command
<ul style="list-style-type: none"> <li>Formatting Columns</li> </ul>	Open the <b>Column</b> form: <ul style="list-style-type: none"> <li>Select <b>V</b>iew, <b>C</b>olumns, <b>C</b>ustomize..., or</li> <li>Click on the  icon.</li> </ul>
<ul style="list-style-type: none"> <li>Formatting Activity Bars</li> </ul>	Open the <b>Bar</b> form: <ul style="list-style-type: none"> <li>Select <b>V</b>iew, <b>B</b>ars, , or</li> <li>Click on the  icon.</li> </ul>
<ul style="list-style-type: none"> <li>Format Gridlines</li> </ul>	<b>Bar Chart Gridlines</b> are formatted in the <b>V</b> iew, <b>B</b> ar,  form, <b>S</b> ightlines tab.
<ul style="list-style-type: none"> <li>Format Data Date</li> </ul>	The <b>Data Date</b> is formatted in the <b>Bar Chart Options</b> form, <b>Data Date</b> tab.
<ul style="list-style-type: none"> <li>Formatting Row Height</li> </ul>	Open the <b>Table, Font and Row</b> form by: <ul style="list-style-type: none"> <li>Selecting <b>V</b>iew, <b>T</b>able <b>F</b>ont and <b>R</b>ow.</li> </ul>
<ul style="list-style-type: none"> <li>Formatting Colors</li> </ul>	There are limited options for formatting colors: <ul style="list-style-type: none"> <li><b>Text</b> colors are formatted in the <b>Color</b> form accessed from the <b>Table, Font and Row</b> form which is opened by selecting <b>V</b>iew, <b>T</b>able <b>F</b>ont and <b>R</b>ow,  icon.</li> <li><b>Bar Colors</b> are covered in the <b>Formatting the Bars</b> paragraph of this chapter.</li> <li><b>Band</b> colors are selected as part of the formatting of the layout by selecting <b>V</b>iew, <b>G</b>roup and <b>S</b>ort by or clicking on the  icon.</li> </ul>
<ul style="list-style-type: none"> <li>Formatting Fonts</li> </ul>	There are limited options for formatting fonts: <ul style="list-style-type: none"> <li><b>Text</b> fonts are formatted in the <b>Font</b> form accessed from the <b>Table, Font and Row</b> form which is opened by selecting <b>V</b>iew, <b>T</b>able <b>F</b>ont and <b>R</b>ow,  icon.</li> <li><b>Notebook</b> entries may be formatted when edited.</li> </ul>
<ul style="list-style-type: none"> <li>Format Timescale</li> </ul>	<ul style="list-style-type: none"> <li>Click on the  icon, or</li> <li>Select <b>V</b>iew, <b>T</b>imescale, or</li> <li>Right-click in the Bar Chart area and select <b>T</b>imescale.</li> </ul>

The formatting is applied to the current **Layout** and this formatting may be automatically saved as part of the Layout when another Layout is selected; the system will prompt. Views are covered in the **Group, Sort and Layouts** chapter.



Beware of clicking the  button in any form; this does not save your edits, but re-sets the form back to the Primavera defaults, destroying your hard work.

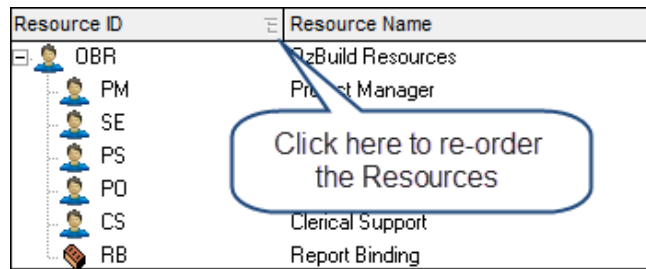
## 8.1 Formatting the Project Window

The formatting of the Project Window is very similar to the formatting of the **Activities Window** and will not be covered separately. Formatting, Filters and Layouts all work in the same way, except one is dealing with projects and not activities.

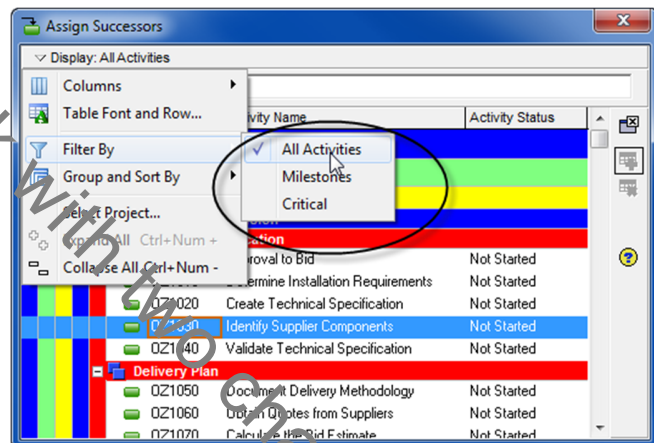
## 8.2 Understanding Forms

Unlike many software packages, Primavera has sorting and filtering functions in most forms and the principles are the same in most forms. This section will demonstrate some of the functions but you must be prepared to experiment with each form to see how they operate.

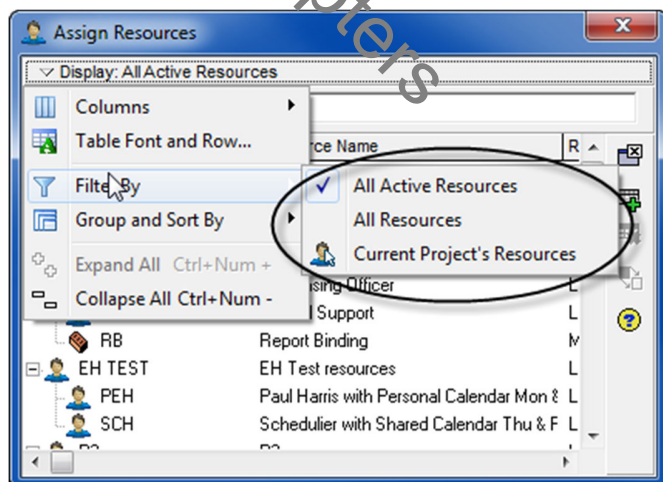
- Clicking in the **Resource ID** column of the **Resources Window** takes the formatting from hierarchical to alphabetical to reverse alphabetical and back to hierarchical. This function works in other forms with a hierarchical structure.



- The **Assign Successors** form has **Filter By** and **Group and Sort By** options that affect how data is grouped.



- The **Assign Resource** form has **Columns**, **Filter By**, and **Group and Sort By** options that affect what data is available.
- Ctrl+F will also allow you to search for Resources matching a specific criterion.



### 8.3 Formatting the Bars


The bars in the Gantt Chart may be formatted to suit your requirements for display. Primavera does not have the option to format individual bars but is able to assign a filter to a bar style so that a style is applied to activities that meet a filter definition.

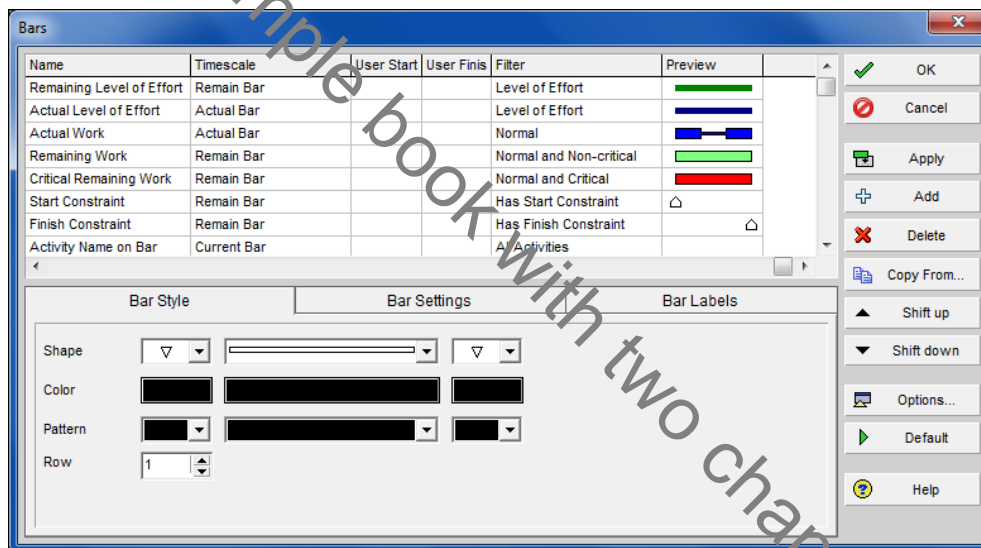


At the time of writing this book the author had placed a layout on [www.primavera.com.au](http://www.primavera.com.au) and [www.eh.com.au](http://www.eh.com.au) under the **Technical Papers** page that has the bar formatting issues discussed below fixed. It is suggested that downloading this layout will save users a significant amount of formatting time.





#### 8.3.1 Formatting Activity Bars

To format all the bars you must open the **Bar** form:

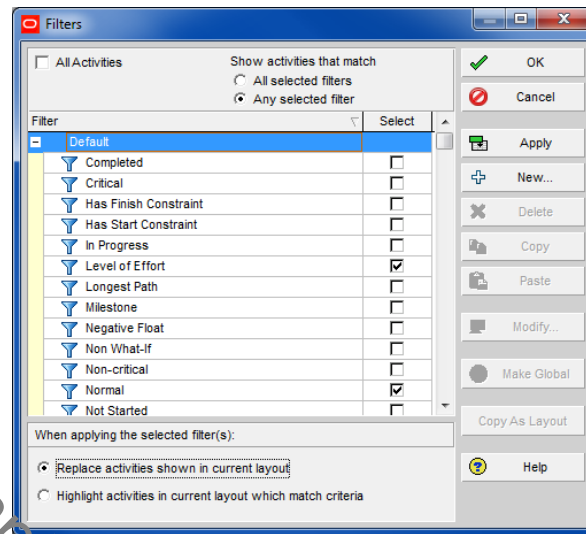
- Select **View, Bars**, or
- Click on the  icon, or
- Right-click in the bars area and select **Bars** from the menu.



The following notes are the main points for using this function. Detailed information is available in the Help facility by searching for "Bar styles dialog box."

- Each bar listed in the table may be displayed on the bar chart by checking the box in the **Display** column.
- New bars may be added by clicking on the  **Add** icon and deleted by clicking on the  **Delete** icon.
- The bar at the top of the list is placed on the screen and the one below drawn over the top of it, so it would be simple to hide one bar with a second. The  **Shift up** and  **Shift down** icons are used to move the bars up or down the list and therefore determine which bar is drawn on top of the next.
- The **Name** is the title assigned to the bar and may be displayed in the printout legend.
- The **Timescale** option is similar to the **Show For ..., Tasks** option in the Microsoft Project **Bar Styles** form and enables the nomination of a predefined bar which is selected from the drop-down box.

- Double-clicking on a cell in the **Filter** column opens the **Filters** form where you are able to select the filter/s which will determine which activities are displayed with the assigned bar format. Filters will be covered in detail in the **Filters** chapter.



- Negative Float** is displayed in a similar way as in Microsoft Project and requires another bar in addition to the **Positive Float** bar with both the **Timescale** and **Filter** selected as Negative Float.
- The **Float** bar shows **Total Float**; there is no **Free Float** bar available, as in Elecosoft (Asta) Powerproject and Microsoft Project.
- The **% Complete** bar is linked to the **Activity % Complete**.

### 8.3.2 Formatting Bars Issues

There are a number of issues with the Primavera standard bar formatting that need to be understood so the user may display the activity bars logically:

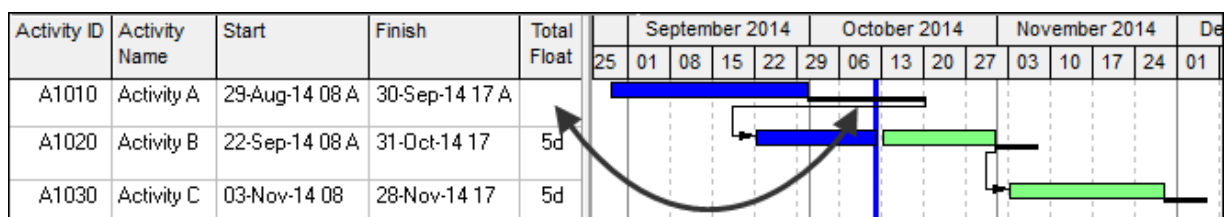
#### Actual, Remaining Critical and Remaining Critical Bars

It is recommended that you use the Primavera default bar display options displaying the **Actual Work** (this bar is displayed from the **Start** date to the **Data Date**), **Remaining Work** and **Critical Remaining Work** bars (these bars are displayed from the **Data Date** to the **Finish** date with the appropriate filter). This is because the **Early** bar will not display actual progress as in other software packages. Please read the **Understanding Dates** section in the **Tracking Progress** chapter to understand how the dates are calculated that are used to draw each bar.

#### Total Float Bar

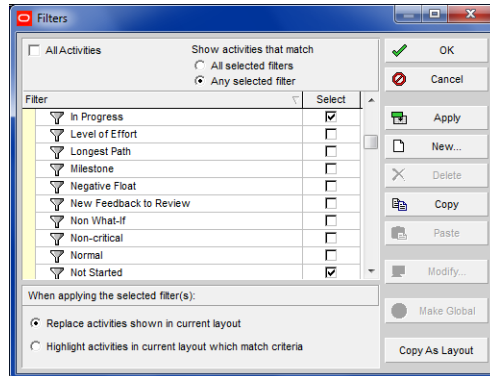
The Total Float Bar is called the Float Bar in the Bars form which is inconsistent terminology.

By default a Total Float bar is displayed on a completed activity but the Float value is set to "Null" (which is displayed as a blank). It is not logical to display a float bar when there is no float value:

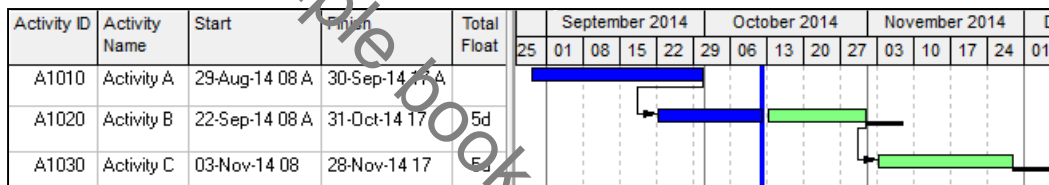


- To prevent this from happening you should edit the total **Float Bar Filter** in the **Bars** form so it is only displayed for Not Started or In Progress activities:

Display	Name	Timescale	User Start Date	User Finish Date	Filter	Preview
<input checked="" type="checkbox"/>	Float Bar	Float Bar			Not Started or In Progress	_____



- This is what it should look like now:



### Free Float Bar

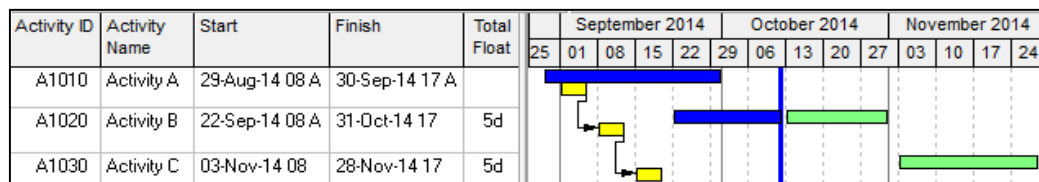
This may not be easily displayed.

### A Baseline Bar is Displayed when NO Project Baseline set

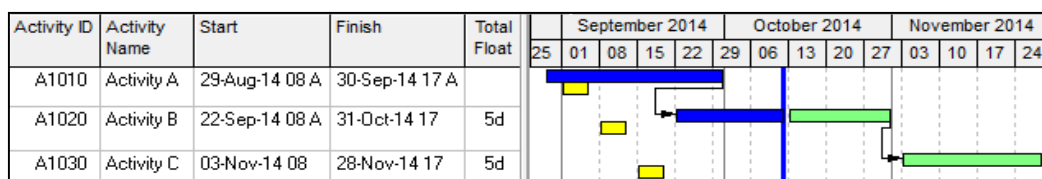
A Project Baseline Bar and Primary User Baseline Bar is displayed when a Baseline has not been assigned in the **Assign Baseline** form. The Planned Dates are displayed as the Baseline Bar. Therefore you must ensure you have a Baseline set before displaying a Baseline Bar. The Secondary and Tertiary Baselines bars are not displayed until a baseline has been assigned.

### Relationships displayed on Baseline Bars

By default the relationships are displayed on the Baseline Bar, this is not the normal method:



To remove relationships from the Baseline Bar and put them on the current bars, move all the Baseline Bars and Baseline Milestones to the bottom of the Bars form:



## Remaining Level of Effort and Actual Level of Effort Bars

These are by default hidden and when these Activity Types are used then the activity bar will disappear. You should check both these bars so they are always displayed.

## Baseline Bar Formatting

After you have moved all the baseline bars to the bottom:

- There is no **Project Baseline Milestone**; this will need to be added,
- The **Project Baseline** and **Primary Baseline** bars are both narrow yellow bars, the same as the Negative Float,
  - It is suggested you make them a different color and put them as thicker bars on the top and bottom of row 2,
  - Then change the **Baseline Milestone** colors to match,
  - Change the shape so one may be seen behind the other, and
  - Change the descriptions so they make sense,
- There are no **Secondary Baseline** or **Tertiary Baseline Milestones**. If you are not using these then delete the **Secondary Baseline** or **Tertiary Baseline** bars:

Display	Name	Timescale	User S	User F	Filter	Preview
<input type="checkbox"/>	Project Baseline Bar	Project Baseline Bar			Normal	
<input type="checkbox"/>	Project Baseline Milestone	Project Baseline Bar			Milestone	
<input type="checkbox"/>	Primary Baseline	Primary Baseline Bar			Normal	
<input type="checkbox"/>	Primary Baseline Milestone	Primary Baseline Bar			Milestone	

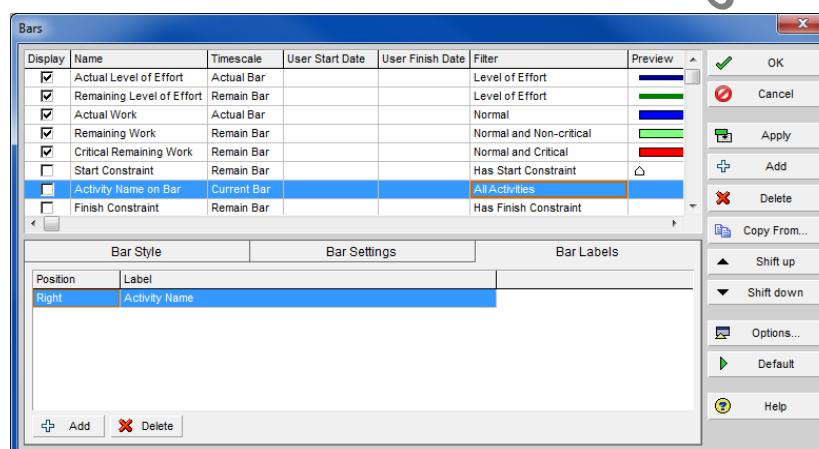
## Text on Bars

There is text on many bars and it is difficult to add or remove text from bars with the current configuration.

It is suggested that text be removed from all bars, except from the **Current Bar Labels** bar by:

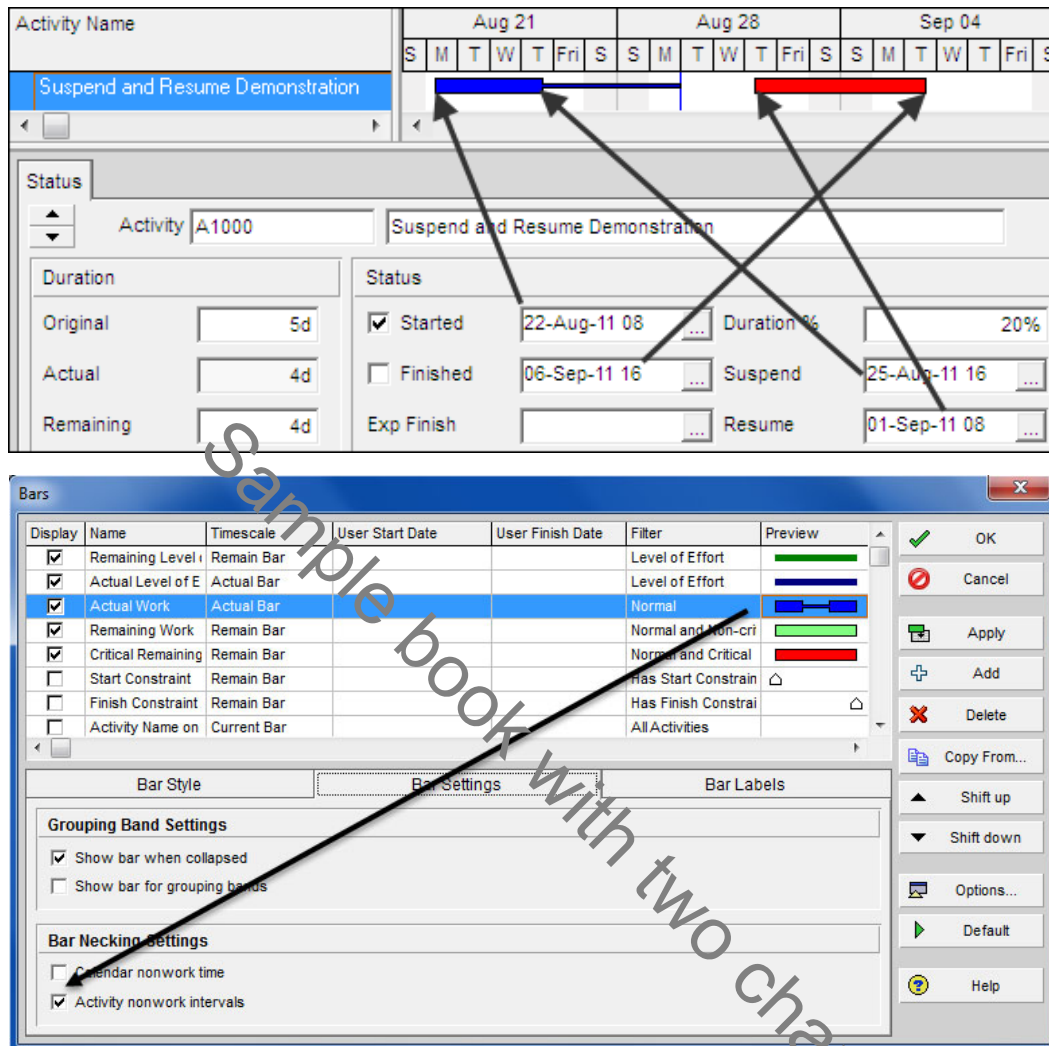
- Clicking on the **Bar Labels** tab at the bottom,
- Clicking on one bar at a time and using the button at the bottom (NOT SIDE) of the screen to delete the text line,
- Changing the **Current Bar Labels** bar filter to read All Activities.

Now if you display the **Current Bar Labels** bar then text will be displayed on all bars and when this bar is hidden then all text will be removed from bars, thus making it simpler to add or remove bar text:



## Suspend Date Display

To ensure a **Suspend** date is displayed on the bar the Activity nonwork intervals should be checked:



## Creating a Summary Baseline Bar

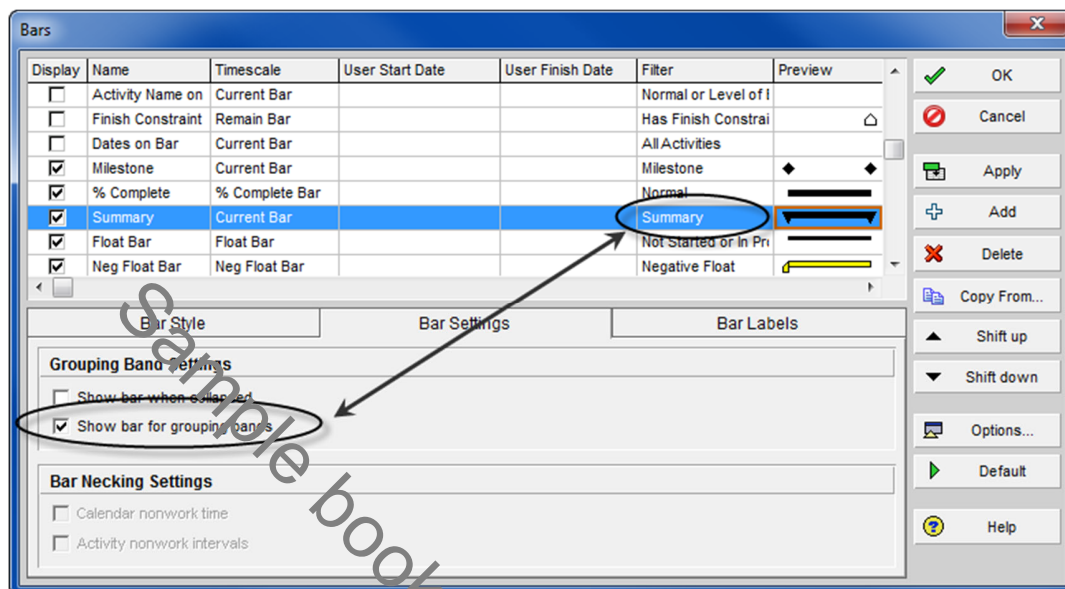
The default formatting also has no bar to display a Baseline Summary bar. To create a Summary Baseline bar you must add and format a bar as per the picture below:

Display	Name	Timescale	Filter	Preview
<input type="checkbox"/>	Primary Baseline	Primary Baseline Bar	Summary	

## Creating a Summary Bar

It is not obvious how to create a Summary Bar:

- To create a new Summary Bar you will see that you may not select **Summary** from the filter drop-down box,
- You must check the **Bar Settings** tab, **Show bar for grouping bands** to create a Summary Bar:

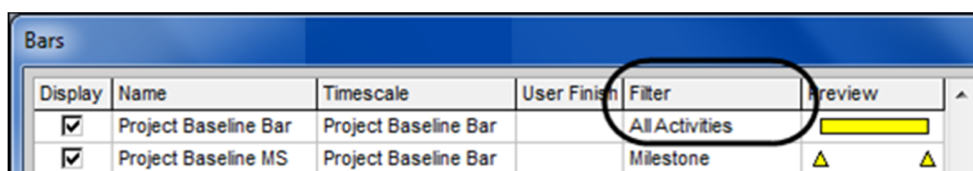


At the time of writing this book the author had placed a layout on [www.primavera.com.au](http://www.primavera.com.au) or [www.eh.com.au](http://www.eh.com.au) under Technical Papers that has these bar formatting issues fixed. It is suggested that downloading this layout will save users a significant amount of formatting time.

The formatting of any existing layout may be set to the same as another layout, such as the [www.primavera.com.au\\_layout](http://www.primavera.com.au_layout), by using the **Copy From...** function.

## Baseline Bar Disappearing when an Activity is made an LOE

Often after a Baseline has been set, it is required to add more detail to a baselined activity but retain a view of the original Baseline bar. This may be achieved by converting the original Activity to an LOE and adding the detailed activities below the LOE and linking the new activities to it. If the original Baseline activity disappears the you need to open the bars form and set the filter to **All Activities** and the Baseline bar will be displayed:



## www.primavera.com.au\_Layout

This layout may be downloaded from [www.primavera.com.au](http://www.primavera.com.au) or [www.eh.com.au](http://www.eh.com.au) under **Software and Downloads** page, unzip it and place it on your desktop. Layouts created from later software versions may be identified from the file name. This has had the bars formatted as per the pictures below and resolves all the issues with the Primavera P6 defaults discussed above:

Display	Name	Timescale	Filter	Preview
<input checked="" type="checkbox"/>	Remaining Level of Effort	Remain Bar	Level of Effort	
<input checked="" type="checkbox"/>	Actual Level of Effort	Actual Bar	Level of Effort	
<input checked="" type="checkbox"/>	Actual Work	Actual Bar	Normal	
<input checked="" type="checkbox"/>	Remaining Work	Remain Bar	Normal and Non-critical	
<input checked="" type="checkbox"/>	Critical Remaining Work	Remain Bar	Normal and Critical	
<input type="checkbox"/>	Start Constraint	Remain Bar	Has Start Constraint	
<input type="checkbox"/>	Finish Constraint	Remain Bar	Has Finish Constraint	
<input type="checkbox"/>	Activity Name on Bar			
<input type="checkbox"/>	Dates on Bar			
<input checked="" type="checkbox"/>	Milestone	C		
<input checked="" type="checkbox"/>	% Complete	%		
<input checked="" type="checkbox"/>	Summary	Current Bar	Summary	
<input checked="" type="checkbox"/>	Float Bar	Float Bar	Not Started or In Progress	
<input checked="" type="checkbox"/>	Neg Float Bar	Neg Float Bar	Negative Float	
<input type="checkbox"/>	Project Baseline Bar	Project Baseline Bar	All Activities	
<input type="checkbox"/>	Project Baseline MS	Project Baseline Bar	Milestone	
<input type="checkbox"/>	Project Baseline Summary	Project Baseline Bar	Summary	
<input type="checkbox"/>	Primary Baseline Bar	Primary Baseline Bar	All Activities	
<input type="checkbox"/>	Primary Baseline MS	Primary Baseline Bar	Milestone	
<input type="checkbox"/>	Primary Baseline Summary	Primary Baseline Bar	Summary	
<input type="checkbox"/>	Secondary Baseline Bar	Secondary Baseline Bar	All Activities	
<input type="checkbox"/>	Secondary Baseline MS	Secondary Baseline Bar	Milestone	
<input type="checkbox"/>	Secondary Baseline Summar	Secondary Baseline Bar	Summary	
<input type="checkbox"/>	Tertiary Baseline Bar	Tertiary Baseline Bar	All Activities	
<input type="checkbox"/>	Tertiary Baseline MS	Tertiary Baseline Bar	Milestone	
<input type="checkbox"/>	Tertiary Baseline Summary	Tertiary Baseline Bar	Summary	
<input type="checkbox"/>	Late Bar	Late Bar	All Activities	

Check these to place the **Activity Name** or **Dates** on the Bars



Administrators must check all their P6 Layouts to ensure the bars formatting is good and ensure all users are aware of the issues of using the **Bars** form **Default** button. One option is to just replace all the Oracle bar formatting with the formatting from the [www.primavera.com.au\\_Layout](http://www.primavera.com.au_Layout).

### 8.3.3 Bar Style Tab

The appearance of each bar is edited in the lower half of the form. The bar's start, middle, and end points may have their color, shape, pattern, etc., formatted.

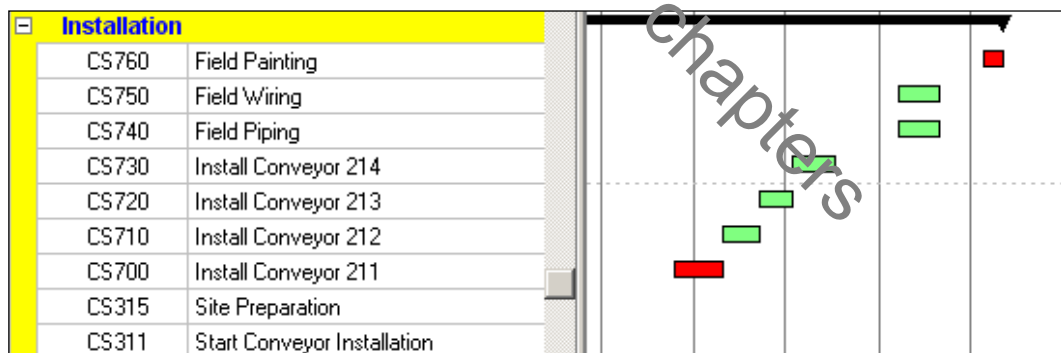
The bars may be placed on one of three rows numbered from 1 to 3, from top to bottom, one bar above the other. If multiple bars are placed on the same row, the bar at the top of the list will be drawn first and the ones lower down the list will be drawn over the top.

### 8.3.4 Bar Settings Tab

#### Show bar when collapsed

- **Show bar when collapsed** option displays the detailed bars on a single line when the WBS Node has been summarized; see the two pictures following:

➤ Before summarizing:



➤ After summarizing:



This is similar to the Microsoft Project **Always roll up Gantt bars** option in the **Layout** form.

## Show bar for grouping bands

This shows a summarized bar all the time and converts the filter automatically to “Summary” bars only.

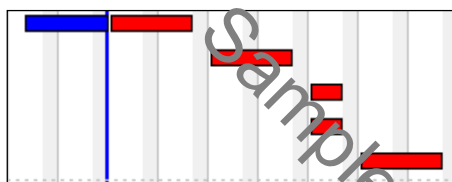


When formatting the **Bar Settings** for Milestones it is important to take note of the checked boxes and Filter format. If the box **Show bar for grouping bands** is checked, Milestones will appear at the ends of Summary Bars and not in line with the actual activities they belong to. The filter in this case will read **Summary** and not **Milestone**.

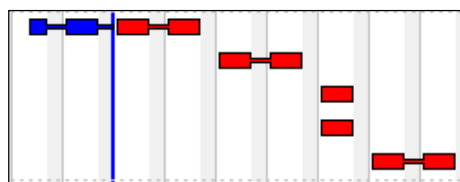
## Bar Necking Settings

Bar Necking displays a thinner bar during times of inactivity such as weekends and holidays and applies only to the Current Bar setting column in the **Bars** form:

Un-necked bars



Necked bars



- **Calendar nonwork time** necks the bar based on the activity's calendar.
- **Activity nonwork intervals** necks the bar when Out of Sequence Progress options of Actual Dates or Retained Logic causes a break in the work. See the **Advanced Schedule Options** paragraph.



There is no Resource Bar available and Primavera will not neck on the resource calendar. When an activity is Resource Dependent and the resource is on a calendar different from the activity, then the bar may neck when the resource is working or not neck when the resource is not working.

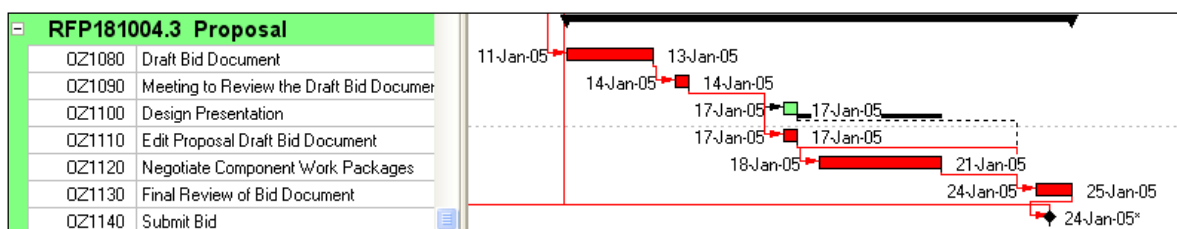
### 8.3.5 Bar Labels Tab

This tab enables the placement of text with a bar above, below, to the left, and to the right. The following pictures show how the start and finish dates are formatted and displayed on the bar chart:

- Select the bar that you wish to add the label to.
- Click on the Add and the Delete icons at the bottom of the **Bars** form to add and delete a **Label** item.

Bar Style		Bar Settings	Bar Labels
Position	Label		
Right	Activity Name		
Bottom			
Bottom-Center			
Bottom-Left			
Bottom-Right			
Center			
Left			
Right			
Top			
Top-Center			
Top-Left			
Top-Right			

- Select the **Position** and **Label** from the drop-down boxes in the **Bar Labels** tab.

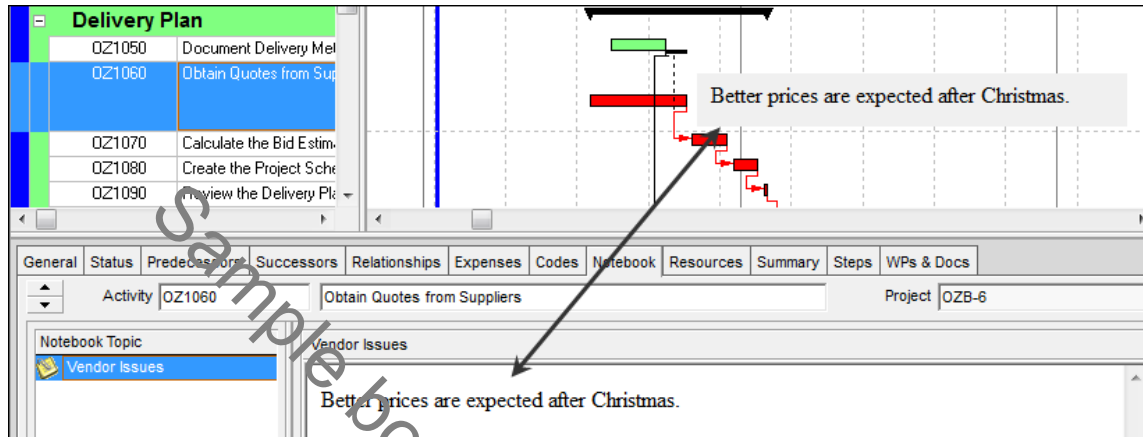


- The dates on the bar chart are adopted from the **User Preferences** and may not be formatted separately.




It is often useful to create a bar that only displays the text. This bar may be displayed or not displayed as required, which is much simpler than reformatting a bar to show text.

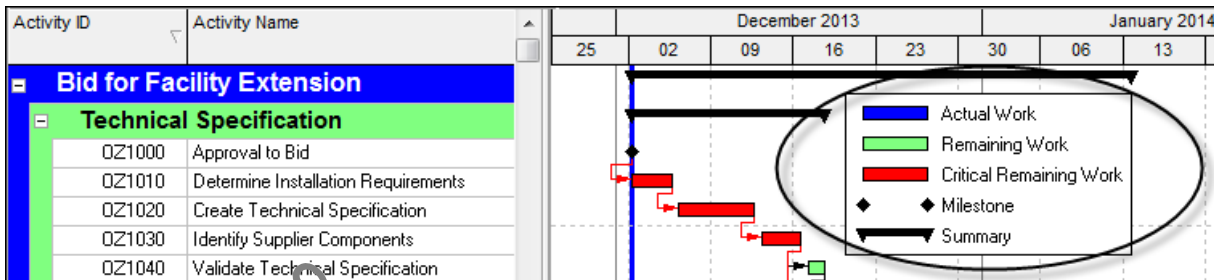
- Each **Notebook Topic** may be displayed on a bar one at a time by selecting the topic in the **Bar Labels** tab. After the box containing the label is displayed on the screen it may be adjusted in size by dragging.




### 8.3.6 Bar Chart Options Form

- The **Bar Chart Options** form is displayed by:
  - Clicking on the Options... icon from the **Bars** form, or
  - By selecting **View, Bar**, Options..., or
  - Right-clicking in the Gantt Chart area and selecting **Bar Chart Options...**:

- The **General** tab has a variety of options for formatting the bar chart which are mainly self-explanatory.
  - **Show Relationships** has the same result as clicking on the  icon and displays the relationships.
  - **Show Legend** displays a legend on the bar chart in the Activities View; see the following picture:

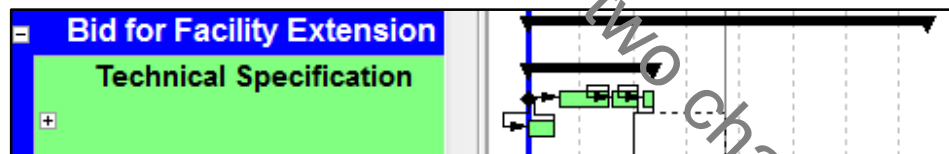


- The default size of the box displaying a **Notebook** topic may be set in the **Bar Chart Options** form, **General** tab, which is displayed by clicking on the  icon from the **Bars** form.
- The **Collapsed Bar** tab formats the bars when a WBS band has been collapsed and displays a summarized bar.

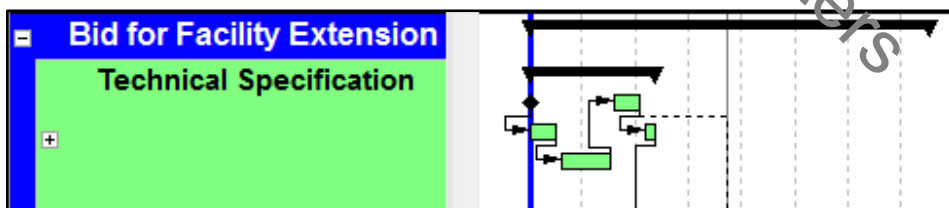
- **Collapse to grouping bars:**



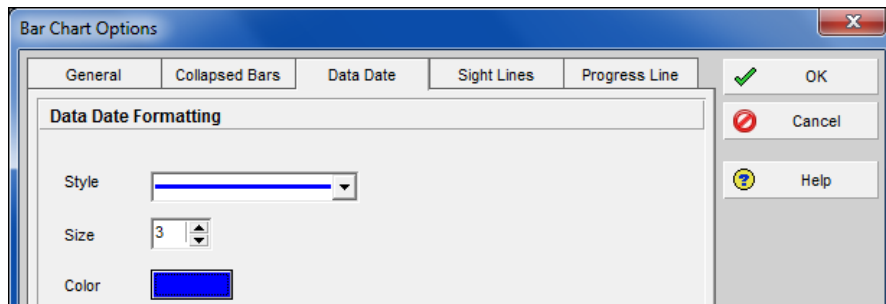
- **Collapse individual bars to minimize space:**



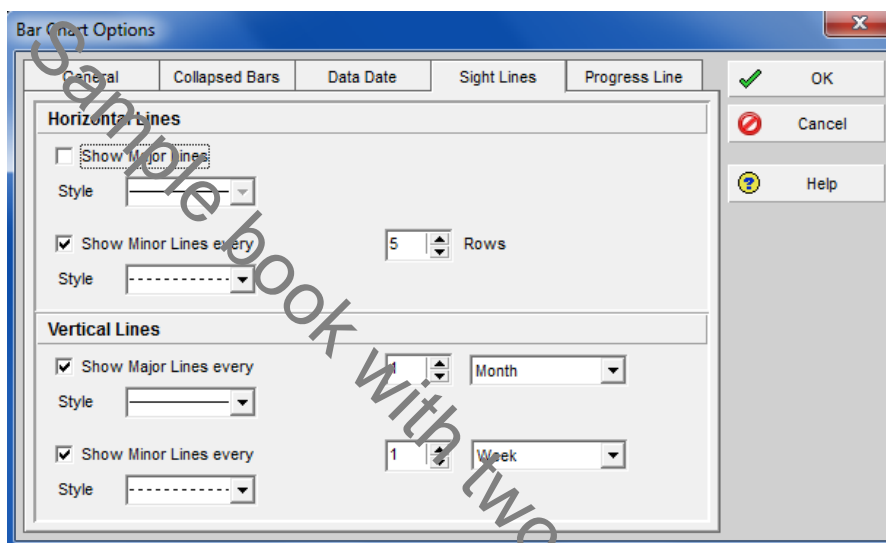
- **Collapse individual bars to minimize space and Allow overlapping of bar labels:**



- The **Data Date** tab formats the Data Date, its style, color and size:



- Primavera Version 5.0 introduced the **Sight Lines** tab which enables the specification of both Major and Minor vertical and horizontal Sight Lines, which brings this functionality up to match Microsoft Project, but nowhere near the graphical functionality of Elecosoft (Asta) Powerproject.



- Primavera P6 Version 7 introduced the **Progress Line** Display on the Gantt Chart which is covered in detail in the next paragraph.

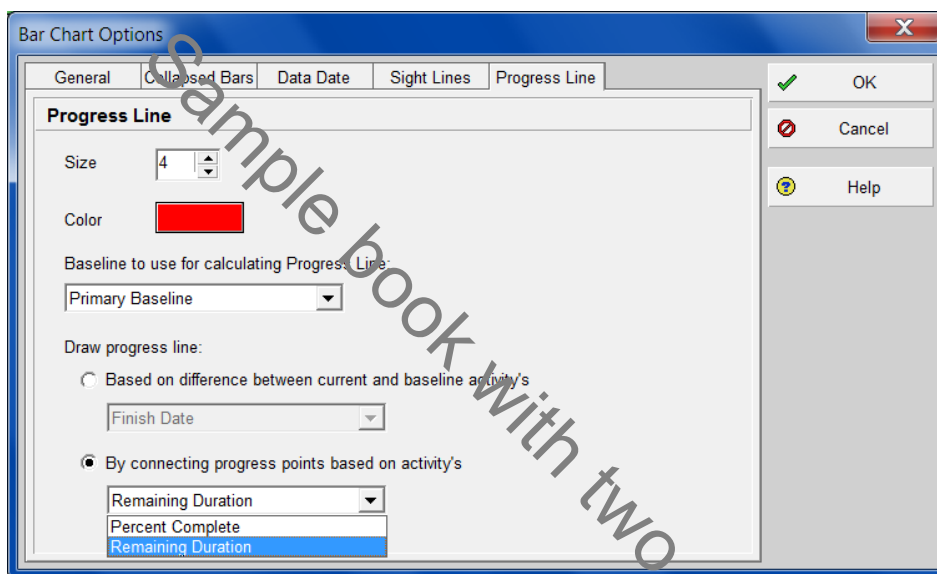
## 8.4 Progress Line Display on the Gantt Chart

A progress line displays how far ahead or behind activities are in relation to the Baseline. Either the Project Baseline or the Primary User Baseline may be used and there are four options:

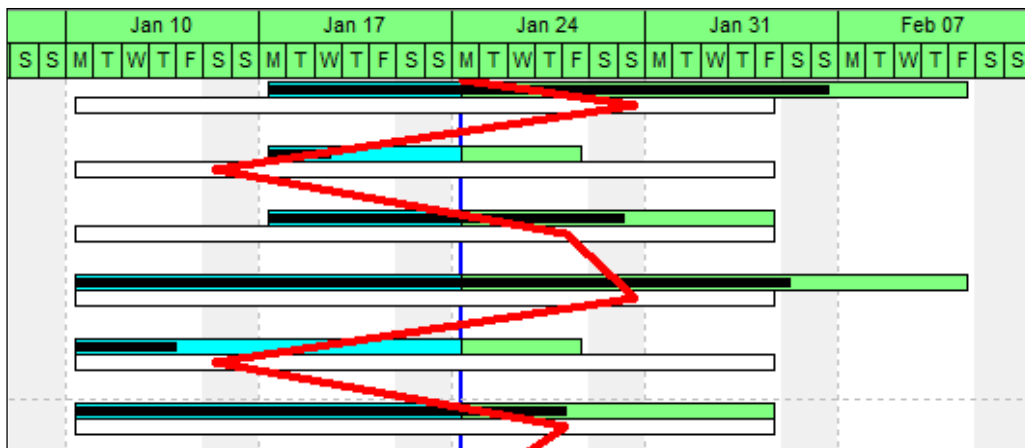
- Difference between the Baseline Start Date and Activity Start Date,
- Difference between the Baseline Finish Date and Activity Finish Date,
- Connecting the progress points based on the Activity % Complete,
- Connecting the progress points based on the Activity Remaining Duration.

There are several main components of displaying a Progress Line in P6:

- First the progress line is formatted using the **View, Bar, Options...** form, **Progress Line** tab, which may also be opened by right-clicking in the Gantt Chart area:




- Selecting **View, Progress Line** to hide or display the **Progress Line**
- If you use either of the options of Percent Complete or Remaining Duration then you must display the appropriate Baseline Bar that has been selected as the **Baseline to use for calculating Progress Line**:
- The picture below shows the option highlighted above of **Percent Complete**:



## 8.5 Formatting Columns

### 8.5.1 Selecting the Columns to be Displayed

The columns are formatted through the **Columns** form which may be opened by:





- Select **View, Columns, Customize**, or
- Click on the  icon, **Customize**, or
- Right-click in the Columns to open a menu and select **Columns**:

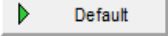
The columns may be sorted by **List** of **Category** and they may be added or deleted either by:

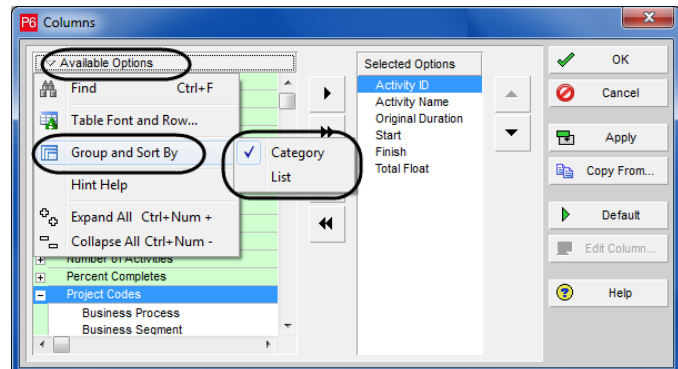
- Using the black arrows or
- By dragging the description left of right and up or down.
- When a Baseline is set then many more Baseline schedule column fields become available.

The **Column** form may be resized by dragging the edges.



- The available columns are displayed in the left window and may be listed under **Categories** or as a single **List**.
- To select how the column titles are displayed, click the **Available Options** drop-down box and then select **Group and Sort By** to choose either **List** or **Categories**, as per the picture above.
- The columns to be displayed are listed in the right **Selected Options Window** and are copied from **Available Options** to and from **Selected Options** using:

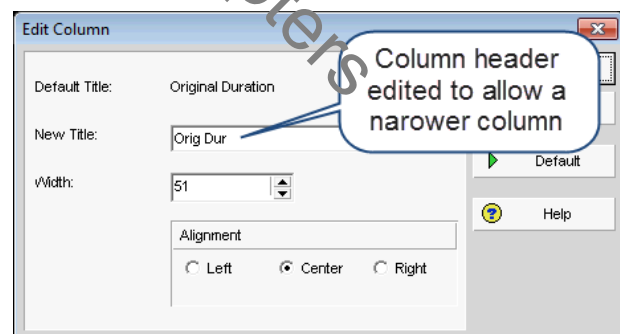
- The icons    , or
- Dragging, or
- Double-clicking.

- The  icon sets the columns back to the Primavera default column display.




### 8.5.2 Column Header Alignment

- Select **View, Columns, Customize**, or
- Click on the  icon, **Customize**, then
- Select the  **Edit Column...** option which opens the **Edit Column** form and enables a user definable column title to be created in the **New Title**: cell and the **Column Title Alignment** to be set to Left, Center, or Right.




### 8.5.3 Adjusting the Width of Columns

You may adjust the width of the column in two ways:



- By dragging the column title separator: move the mouse pointer to the nearest vertical line of the column. A  mouse pointer will then appear and enable the column to be adjusted by click, hold and dragging.

Activity Name	Original Duration
Install Door and Window Frames	1d
Install Exterior Doors and Windows	2d
ishes	216d

- From the **Column** form select  **Edit Column...** to open the **Edit Column** form and enter the width of the column in pixels.








### 8.5.4 Setting the Order of the Columns from Left to Right on the Screen

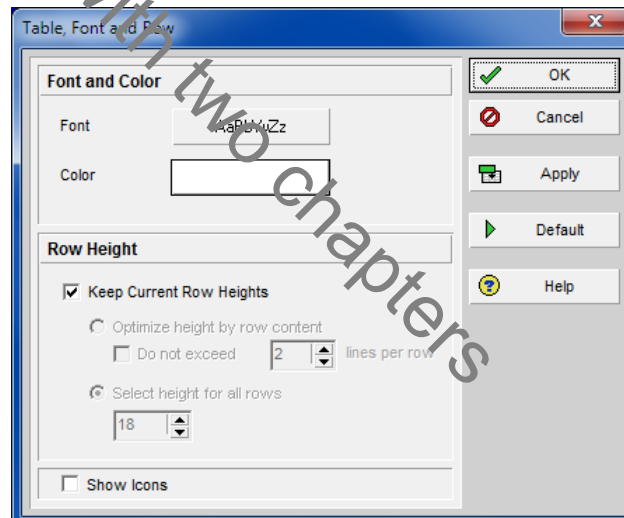
The order of the columns on the screen, from left to right, is the same as the order in the **Columns** form **Selected Options Window** from top to bottom. The order of the columns may be altered:

- Highlight the column in the **Columns** form **Selected Options Window** and use the  and  icons, or
- Click and hold the column title in a window and drag the column.

## 8.6 Row Height and Show Icon


Row heights may be adjusted to display text that would otherwise be truncated by a narrow column.

- The height of all rows may be formatted by selecting **View, Table Font and Row** to open the **Table, Font and Row** form. The options in this form are self-explanatory.
- The **Show Icons** option will display a different icon in front of the Activity and WBS.
  - In the **Projects Window**  indicates a **What-if** project,  a **Unopened** project, and  an **Opened** project.
  - In the **Activities Window**  indicates a WBS Node, a blue  a complete activity, a blue and green  an in-progress activity, and a green  an un-started activity.




The screenshot shows the 'Table, Font and Row' dialog box. It has two main sections: 'Font and Color' and 'Row Height'. In 'Font and Color', 'Font' is set to 'Arial' and 'Color' is set to 'Black'. In 'Row Height', 'Keep Current Row Heights' is checked, 'Optimize height by row content' is unchecked, 'Do not exceed' is set to 2 lines per row, and 'Select height for all rows' is checked with a value of 18. There are buttons for OK, Cancel, Apply, Default, and Help. At the bottom, there is a checkbox for 'Show Icons'.


BA840	Rough-In Plumbing/...	1d	1d
BA810	Set Mechanical and Electrical Equipment	15d	0d
<b>Exterior Finishes</b>		153d	17d
BA800	Building Enclosed	0d	0d

- The height of a single row may be manually adjusted in a similar way to adjusting row heights in Excel. Click the row; the pointer will change to a double-headed arrow ; then drag the row with the mouse. These manually adjusted rows are not saved with a Layout.

## 8.7 Format Timescale

### 8.7.1 Moving and Rescaling the Timescale

To display hidden parts of the schedule the timescale may be grabbed and moved by placing the cursor in the top half of the Timescale. The cursor will turn into a ; left-click and drag left or right.

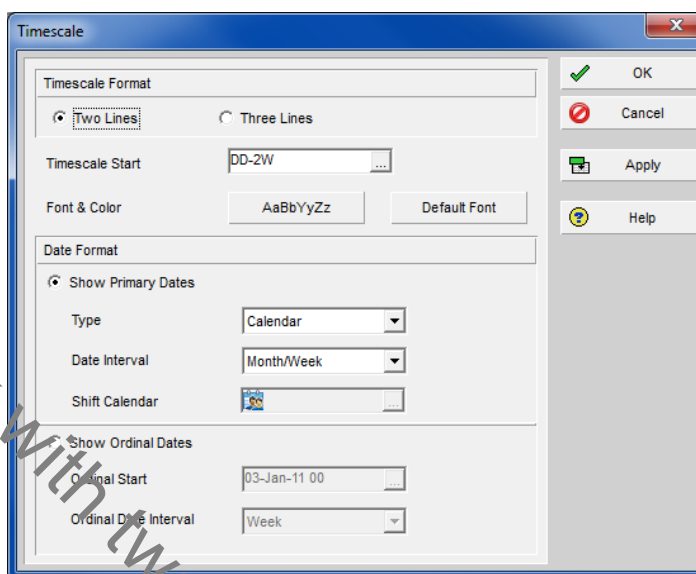
The timescale may be rescaled, therefore increasing or decreasing the length of the bars and displaying more or less of the schedule, by placing the cursor in the bottom half of the Timescale. The cursor will turn into a ; click, hold and drag left to make the bars shorter and right to make the bars longer.

When there are no bars in view when you are viewing a time ahead or behind the activity dates, you may double-click in the **Gantt Chart** area to bring them back into view.

### 8.7.2 Format Timescale Command

The **Timescale** form provides a number of options for the display of the timescale, which is located above the Bar Chart. To open the **Timescale** form:

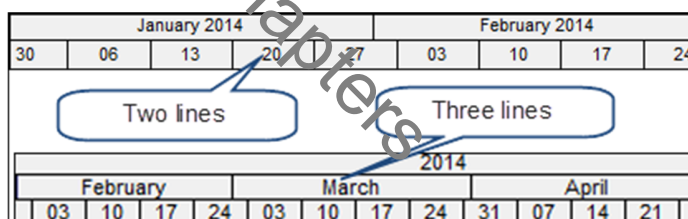
- Click on the  icon, or
- Select **View, Timescale**, or
- Right-click in the Bar Chart area and select **Timescale**.



The options available in the **Timescale** form are:

- **Timescale Format** has the options of:

- Two lines, or
- Three lines





January 2014					February 2014			
30	06	13	20	27	03	10	17	24

2014											
February				March				April			
03	10	17	24	03	10	17	24	31	07	14	21

- **Font and Color**

- The  icon opens the **Edit, Font and Color** form which enables the timescale and column headers font and color to be changed.
- By clicking on the  icon all changes will be reversed.

## Date Format

- **Type**

- **Calendar** displays a normal calendar.
- **Fiscal Year** displays the fiscal year in the year line. The Fiscal Year Start Month is set in the **Settings** tab of the **Project Details** form in the **Projects Window**.
- **Week of the Year** displays the week of the year starting from “1” for the first week in January and is often termed **Manufacturing Week**.

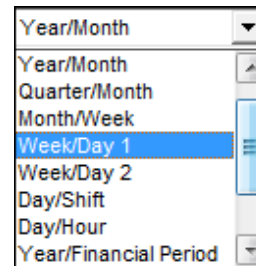
- **Date Interval** sets the timescale and has the options in the picture to the right:

- The **Week/Day 1** displays the days like this:

Mar 03							Mar 10							Mar 17						
M	T	W	T	F	S	S	M	T	W	T	F	S	S	M	T	W	T	F	S	S

- The **Week/Day 2** displays the days like this:

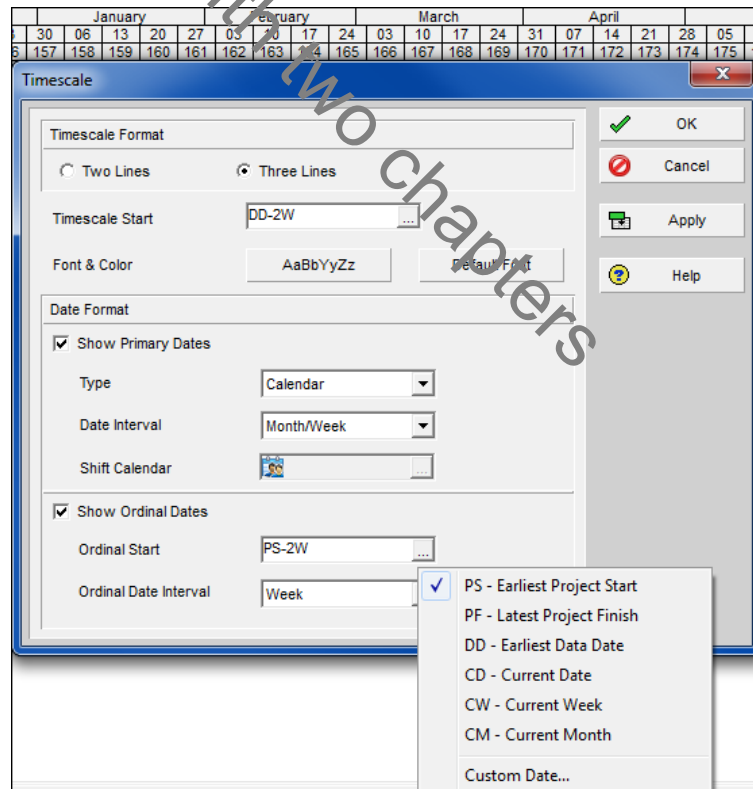
Mar 10							Mar 17						
Mon	Tue	Wed	Thr	Fri	Sat	Sun	Mon	Tue	Wed	Thr	Fri	Sat	Sun



- The **Date Interval** may also be adjusted by clicking on the or the , which moves the timescale setting up and down the list shown above.

- **Shift Calendar** breaks the day into time intervals to suit the shift intervals when the **Day/Shift** option has been selected.

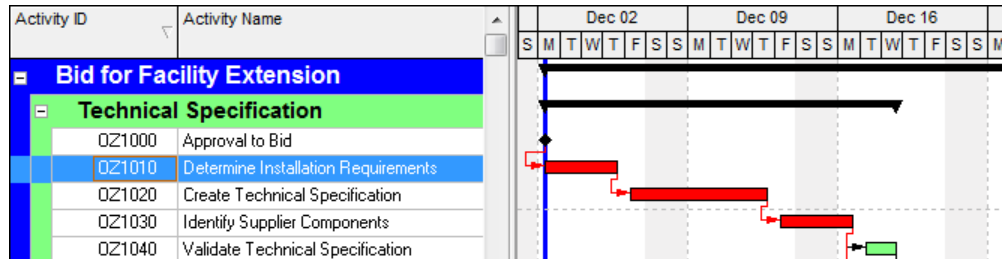
- **Show Ordinal Dates** displays the timescale to be counted by the unit selected in the **Date Interval**. This is useful for displaying a schedule when the start of the project is unknown. Ordinal dates display the timescale by counting in the selected units starting from a user definable start date. When 3 lines are displayed the ordinal dates and calendar dates may be displayed:



### 8.7.3 Nonwork Period Shading in Timescale

The nonwork period shading behind the bars is set by the database **Default Calendar** and is selected by:

- In the Professional Version selecting **Enterprise**, **Calendars...** and checking a calendar in the **Default Column**, and
- In the Optional Client this is set through the Web under **Administer**, **Enterprise Data**.



## 8.8 Inserting Attachments – Text Boxes and Curtain

### 8.8.1 Adding and Deleting a Text Box

A text box may be inserted in a bar chart area:

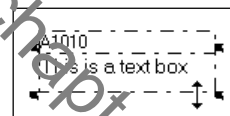
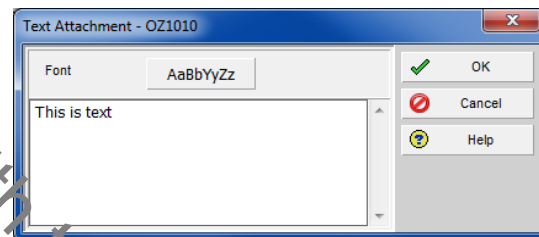
- Select the Activity which the new Text Box is to be associated with, either
- Right-click in the Bar Chart to open the menu, select **Attachments**, **Text**,

Or:

- Select **View**, **Attachments**, **Text**, and
- The **Text Attachment** form will be displayed.

Then:

- Type in the text and format the font by clicking on the **AaBbYyZz** icon.
- A **Text Box** may be repositioned by clicking on the text and using the cursor to drag the corners and sides.



To delete a Text box, position the cursor over the text box until it transforms into a **+** then click and you may now hit the **Delete** key.





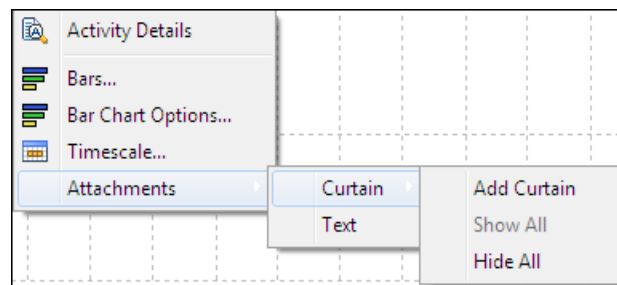
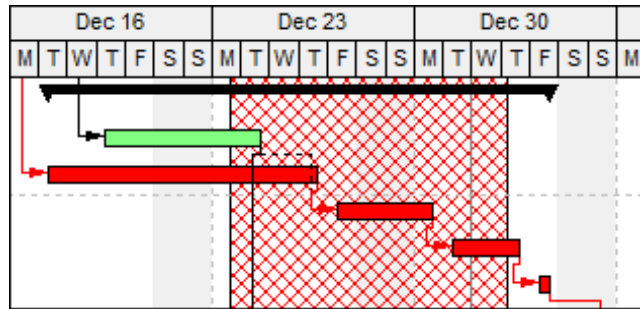
The author found in his load of P6 Version 8.2 that it was not possible to delete a Text Box, only the text inside a Text Box to make the comment disappear. This was fixed in Version 8.3.


### 8.8.2 Adding and Deleting a Curtain

Primavera Version 5.0 introduced a function allowing the placing of multiple curtains on the Gantt Chart which may be all hidden or displayed. A **Curtain**, used to highlight periods of time over part of the bar chart.

Select **View, Attachments** to display the **Curtain** menu or right-click a bar and select **Attachments, Curtain**:

- **Add Curtain** opens the **Curtain Attachment** form used to create a curtain,
- **Show All** shows all the curtains,
- **Hide All** hides all the curtains, and
- Double Clicking on a curtain in the Gantt Chart also opens the **Curtain Attachment** form where individual curtains may be deleted or hidden.
- Using the **Start Date** and **Finish Date** boxes, or
- Grabbing the left or right edge of the Curtain in the Bar Chart (the cursor will change to a ) and dragging the start or finish date, or
- Grabbing the Curtain in the center (the cursor will change to a ) and dragging the whole Curtain.

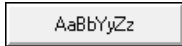


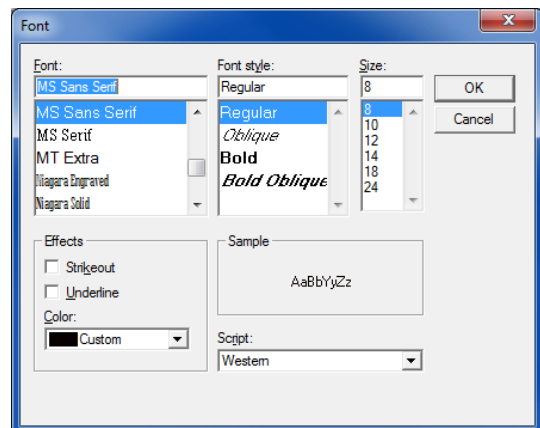
A curtain is deleted by double clicking on the curtain to open the **Curtain Attachment** form and clicking on the  button.

## 8.9 Format Fonts and Font Colors

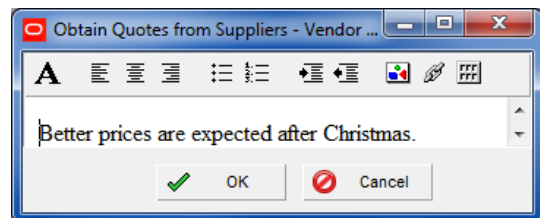
The format font options are:

- The **Activity Data** fonts are formatted in the **Table, Font and Row** form (displayed in the paragraph above) by selecting **View, Table Font and Row**.

- Clicking on , the **Font** icon will open the font form where normal Windows functions are available.
- Clicking on the **Color** icon will enable the selection of a color for the text.




- The **Notebook Topics** may be formatted using the formatting features above where the Notebook items are entered in the lower pane.
- Some forms may have the fonts for displaying data edited when there is a menu on the top left side with the **Table Font and Row** menu item.

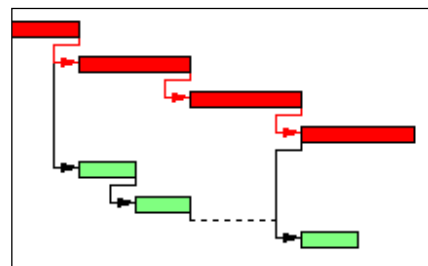


- The text in a **Text Box** that has been inserted onto the Bar Chart may be formatted when the box is created.

## 8.10 Format Colors

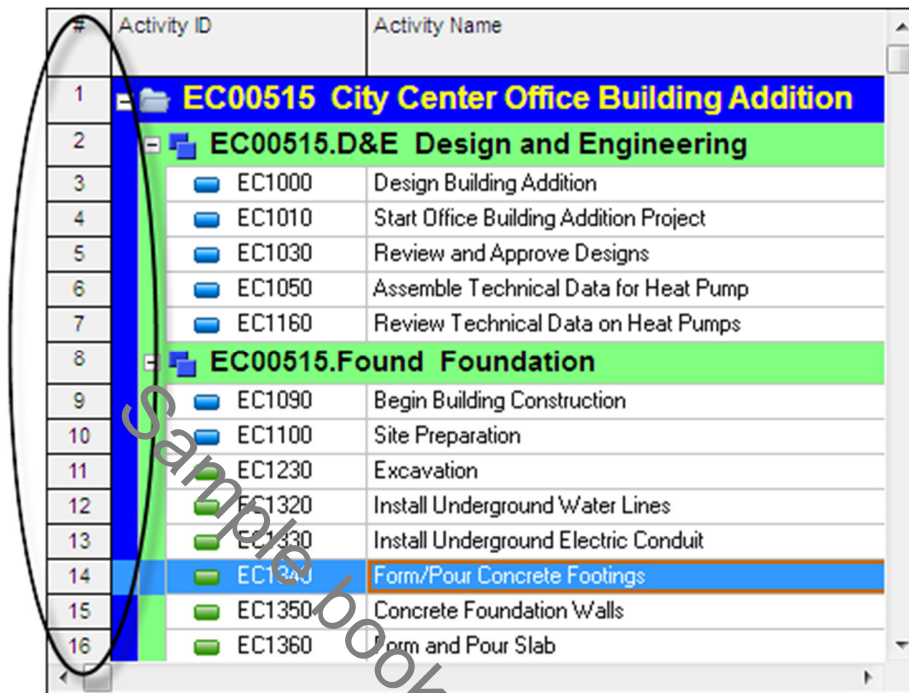
These are the main options for formatting colors:

- Band** colors in layouts are formatted in the **Group and Sort** form by clicking on the  icon or selecting **View, Group and Sort by**.
- Text** colors are covered in the **Format Font and Colors** paragraph.
- Bar Colors** are covered in the **Formatting the Bars** paragraph.
- Timescale** and **Column Headers** are covered in the **Format Timescale Command** paragraph.
- Sight Lines (Gridline)** colors may not be formatted.
- The **Progress Line** color is selected in the **Bar Chart Options** form, **Progress Line** tab.
- The **Data Date** is formatted in the **Bar Options** form, **Data Date** tab.
- The **Relationship Lines**, also known as **Dependencies**, **Logic**, or **Links**, may not be formatted and are displayed with the following characteristics:
  - Solid Red for Critical,
  - Solid Black for Driving,
  - Dotted Black for Non-driving, and
  - Blue when selected and may be deleted.



## 8.11 Line Numbers

Version 8.2 introduced a Microsoft Project style **Line Numbers**. Select **View, Line Number** to display or hide the Line Number.



#	Activity ID	Activity Name
1	EC00515	City Center Office Building Addition
2	EC00515.D&E	Design and Engineering
3	EC1000	Design Building Addition
4	EC1010	Start Office Building Addition Project
5	EC1030	Review and Approve Designs
6	EC1050	Assemble Technical Data for Heat Pump
7	EC1160	Review Technical Data on Heat Pumps
8	EC00515.Found	Foundation
9	EC1090	Begin Building Construction
10	EC1100	Site Preparation
11	EC1230	Excavation
12	EC1320	Install Underground Water Lines
13	EC1330	Install Underground Electric Conduit
14	EC1340	Form/Pour Concrete Footings
15	EC1350	Concrete Foundation Walls
16	EC1360	Form and Pour Slab



This is a very useful feature for reviewing a schedule to ensure that everyone in a meeting is looking at the same activity.

But as in Microsoft Project and Elecosoft (Asta) Powerproject this is an activity order and the number will change if the schedule is reordered.

## 8.12 Workshop 6 – Formatting the Bar Chart

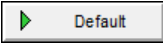



### Background

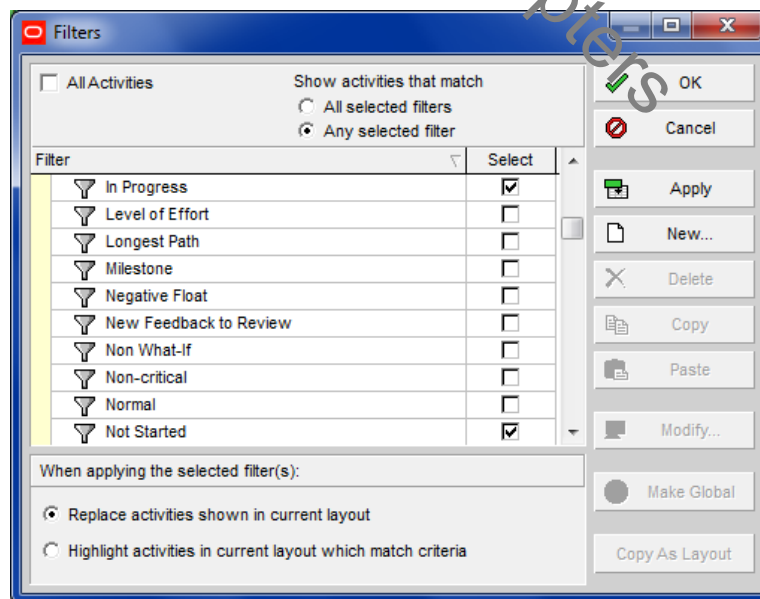
Management has received your draft report and requests that some changes be made to the presentation.

### Assignment





Format your schedule as follows, but depending on the default settings, your Gantt Chart View may differ from that shown, e.g., there may be no summary bars:


- You will not have to complete the Step 2 of this workshop if you have internet access and are able to download the **www.primavera.com.au\_Layout.plf** layout from [www.primavera.com.au](http://www.primavera.com.au). There are layouts for later P6 Versions which are identified by the software version in the file name.
  - If you have downloaded and applied the **www.primavera.com.au\_Layout.plf** move to Step 3, DO NOT COMPLETE Step 2.
  - If you have NOT downloaded and applied the **www.primavera.com.au\_Layout.plf** complete Step 2.
- Format Bars, if you are unable to download the **www.primavera.com.au\_Layout.plf** layout then:
  - To format the bars open the **Bars** form,
  - Click on the  button to set the bars to the Primavera default settings,
  - Edit the **Float Bar** Filter (**Total Float** bar) so it only shows float for Not Started or In Progress activities. Ensure you select the **Any selected filter** in the **Filters** form:

Display	Name	Timescale	User Start Date	User Finish Date	Filter	Preview
<input checked="" type="checkbox"/>	Float Bar	Float Bar			Not Started or In Progress	



- Delete the **Secondary Baseline & Tertiary Baseline** bars,
- Move the Baseline bars and Baseline Milestones to the bottom of the Bars form to remove relationships on the Baseline bars,
- Add missing Project Baseline Milestone and format the Baseline bars as per the picture below, making them different colors:

Display	Name	Timescale	User S	User F	Filter	Preview
<input type="checkbox"/>	Project Baseline Bar	Project Baseline Bar			Normal	
<input type="checkbox"/>	Project Baseline Milestone	Project Baseline Bar			Milestone	
<input type="checkbox"/>	Primary Baseline	Primary Baseline Bar			Normal	
<input type="checkbox"/>	Primary Baseline Milestone	Primary Baseline Bar			Milestone	

- Remove all text from all bars, except from the **Current Bar Labels** bar, by:
  - Clicking on the **Bar Labels** tab at the bottom,
  - Clicking on one bar at a time and using the  button at the bottom (NOT SIDE) of the screen to delete the text line,
  - Change the **Current Bar Labels** bar filter to read All Activities and do not display.

3. Display the following bars:

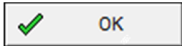
- Remaining Level of Effort
- Actual Level of Effort
- Actual Work
- Remaining Work
- Remaining Critical Work
- Milestones
- % Complete
- Summary Bar
- Float Bar (Total Float)
- Negative Float Bar


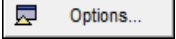
4. Adding Columns:

- Add **Calendar** and **Activity Type** columns, from the **General** section of the **Columns** form, to the right of the Activity Name column.
- Adjust the column widths to a best fit by dragging the column header divider lines.
- Display the **Total Float** column if not displayed.

5. Press the **F9** key and click the  button which will schedule the project and calculate the float.

6. Adjusting Row Heights:

- Change the Row Height to 30 points by selecting **View, Table Font and Row** and apply,
- Now check the **Optimize height by row content** box, not exceeding 1 line per row and apply,
- Now change the setting to 18 point height for all rows and apply.
- Click on  to close the form.

7. Format Timescale to Year and Month, then Week and Day (two options), then Month and Week by using the  buttons.
8. Format the Vertical lines with a solid Major line every month and a Minor line every week by selecting **View, Bars** and clicking on the  button and selecting the **Sight Lines** tab, or right-clicking in the Gantt Chart area and selecting **Bar Chart Options...** and selecting the **Sight Lines** tab.
9. Expand and contract the timescale and adjust it so that all the bars are visible.
10. See below for the expected results:

Activity ID	Activity Name	Calendar	Activity Type	Original Duration	Start	Finish	Total Float		Dec 09	Dec 16
									S M T W T F S	S M T W T F S
-	<b>Technical Specification</b>	OzBuild 5d/w		5d	09-Dec-24 08	13-Dec-24 16	3d			
	OZ1000	Approval to Bid	Start Milestone	0d	09-Dec-24 08		8d			
	OZ1010	Determine Installation Requirements	Task Dependent	4d	09-Dec-24 08	12-Dec-24 16	4d			
	OZ1020	Create Technical Specification	Task Dependent	5d	09-Dec-24 08	13-Dec-24 16	3d			
	OZ1030	Identify Supplier Components	Task Dependent	2d	09-Dec-24 08	10-Dec-24 16	6d			
	OZ1040	Validate Technical Specification	Task Dependent	2d	09-Dec-24 08	10-Dec-24 16	6d			
-	<b>Delivery Plan</b>	OzBuild 5d/w		8d	09-Dec-24 08	18-Dec-24 16	0d			
	OZ1050	Document Delivery Methodology	Task Dependent	4d	09-Dec-24 08	12-Dec-24 16	4d			
	OZ1060	Obtain Quotes from Suppliers	Task Dependent	8d	09-Dec-24 08	18-Dec-24 16	0d			
	OZ1070	Calculate the Bid Estimate	Task Dependent	3d	09-Dec-24 08	11-Dec-24 16	6d			
	OZ1080	Create the Project Schedule	Task Dependent	3d	09-Dec-24 08	11-Dec-24 16	6d			
	OZ1090	Review the Delivery Plan	Task Dependent	1d	09-Dec-24 08	09-Dec-24 16	7d			
-	<b>Bid Document</b>	OzBuild 5d/w		6d	09-Dec-24 08	16-Dec-24 16	2d			
	OZ1100	Create Draft of Bid Document	Task Dependent	6d	09-Dec-24 08	16-Dec-24 16	2d			
	OZ1110	Review Bid Document	Task Dependent	4d	09-Dec-24 08	12-Dec-24 16	4d			
	OZ1120	Finalise and Submit Bid Document	Task Dependent	2d	09-Dec-24 08	10-Dec-24 16	6d			
	OZ1130	Bid Document Submitted	Finish Milestone	0d		09-Dec-24 08	8d			

11. Check the following:
  - Click on Activity ID to make sure they are ordered correctly,
  - The dates and times of all activities should start and finish at the same time of the day,
  - Activity OZ1060 bar should be colored red as it is the Critical activity representing the shortest duration that the project may be completed,
  - All other activities should have Float.

## 13 FILTERS

This chapter covers the ability of Primavera to control which activities are displayed, both on the screen and in printouts, by using **Filters**.

### 13.1 Understanding Filters

Primavera has an ability to display activities that meet specific criteria. You may want to see only the incomplete activities, or the work scheduled for the next couple of months or weeks, or the activities that are in-progress.

Primavera defaults to displaying all activities. There are a number of pre-defined filters available that you may use or edit. You may also create one or more of your own.

A filter may be applied to display or to highlight only those activities that meet a criterion.

There are four types of filters:

- **Default** filters which are supplied with the system and may not be edited or deleted but may be copied and then edited or modified and are often used in conjunction with the display of bars.
- **Global** filters which are made available to anyone working in the database,
- **User Defined** filters which are defined by a user and available only to that user unless it is made into a **Global** filter, and
- **Layout** filters which make a copy of the filter only available when the current layout is applied.  
**NOTE:** If the current layout is a **Project** layout then this effectively makes the **Layout** filter a project filter.

The following types of filters are not available:

- Drop-down or Auto filters as in Excel and Microsoft Project.
- Interactive filters as available in SureTrak, Elecosoft (Asta) Powerproject and Microsoft Project. This is when a filter is applied and the user is offered choices from a drop-down list. The lack of this function may result in an excessive quantity of filters being generated or the user continually editing frequently used filters.
- Project filters, but copying all the filters used in a project to all the Project Layouts effectively creates Project filters but this is a lot of administration.

On the other hand, P6 does allow multiple filters to be applied at the same time.




There are no dedicated project filters (except by creating a Layout filter) available in Primavera, so you might consider placing the project name or number at the start of a filter name so you may identify which filters belong to which projects. This is especially helpful when you have a number of **User Filters** or there are a number of **Global Filters**.

Topic	Menu Command
<ul style="list-style-type: none"> <li>• To apply, edit, create, or delete a filter open the <b>Filters</b> form.</li> </ul>	<ul style="list-style-type: none"> <li>• Click on the  icon, or</li> <li>• Select <b>View, Filter By..., Customize</b>, or</li> <li>• Right-click in the columns area and select <b>Filters....</b></li> </ul>

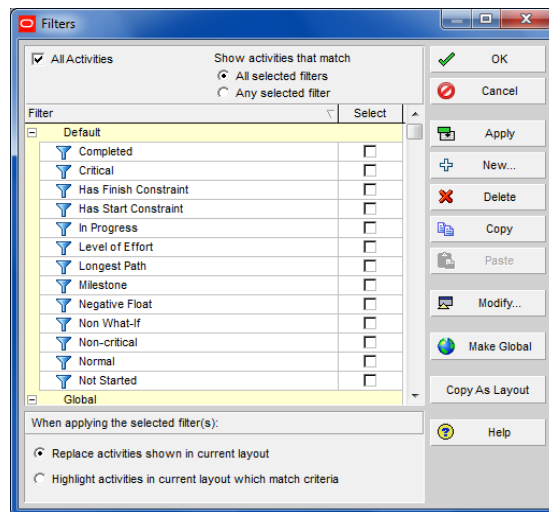
## 13.2 Applying a Filter

### 13.2.1 Filters Form

Filters are applied from the **Filters** form which may be opened by:



- Clicking on the  icon, or
- Selecting **View, Filters...**, **Customize...** or
- Right-clicking in the columns area and selecting **Filters...**

**NOTE:** If the **All Activities** check box is not checked then there is a filter applied.



### 13.2.2 Applying a Single Filter

A single filter is applied by:



- Checking the **Select** check box beside one filter, and
- Clicking on the  **Apply** icon to apply the filter and not close the form. If the result is undesirable another option may be selected, or
- Clicking on  **OK** to apply the filter and close the form.
- When applying the selected filter(s):
  - Only activities that comply to the filter criteria will be displayed when the **Replace activities shown in the current layout** button is checked.
  - These activities will be highlighted in the **Select Activity** color when the **Highlight activities in current layout which match criteria** button is checked.



### 13.2.3 Applying a Combination Filter

A combination filter has two or more filters selected and has two options under **Show activities that match**:

- **All selected filters** where an activity to be displayed or highlighted has to match the criteria of **ALL** the filters, or
- **Any selected filters** where an activity to be displayed or highlighted has to match the criteria of **ONLY ONE** filter.




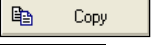
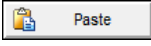
In many places in the software there will be an option of either clicking on the  **OK** icon or the  **Apply** icon:

- The  **Apply** icon applies the format yet leaves the form open.
- The  **OK** icon applies the format and closes the form.

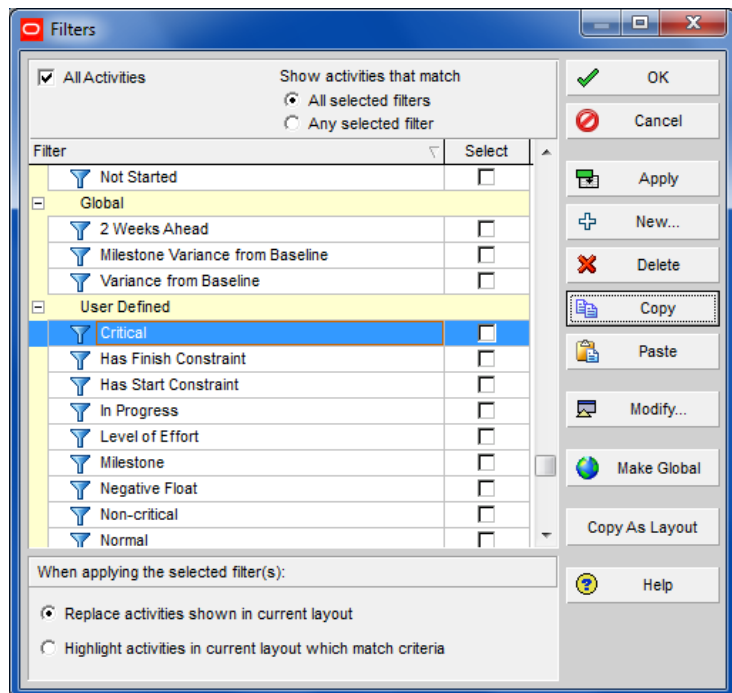
## 13.3 Creating and Modifying a Filter

### 13.3.1 Creating a New Filter

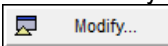
Filters may be created from the **Filters** form by:

- Clicking on the  icon in the **Filter** form and create a new filter, or
- Copying an existing filter using the  and  icons and then editing the new filter.

New filters will be created in the **User Defined** filter area at the bottom of the list.

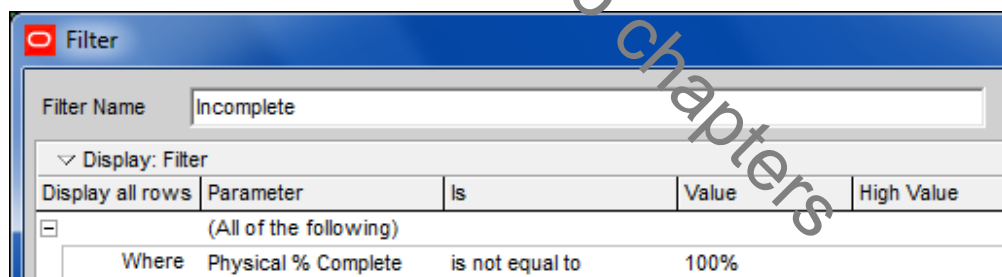


There are a large number of options available to create a filter and from the following examples you should be able to experiment and add your own filters. To modify an existing filter, select it from the

**Filters** form and click the  icon.

### 13.3.2 One Parameter Filter

The following example is a filter to display incomplete activities:



- **Parameter** is used to select any of the available database fields:
- Select one of the options from the **Is** drop-down box:
- The parameter selected in the **Is** box determines if:
  - Only one **Value** is required, which is entered into the **Value** field, or
  - A range is required and two values are to be entered; then the **Value** and **High Value** are entered.

equals  
 is not equal to  
 is less than  
 is less than or equals  
 is greater than  
 is greater than or equals  
 is within range of  
 is not within range of

The following example is a filter to display in-progress activities using the **is not within range of** and **Value** and **High Value** options:

Filter Name: Physical % In Progress

Display all rows	Parameter	Is	Value	High Value
(Any of the following)				
Where	Physical % Complete	is not within range of	0.1%	99.9%

And this example uses the **equals** parameter and only the **Value** field is completed:

Filter Name: In Progress

Display all rows	Parameter	Is	Value	High Value
(Any of the following)				
Where	Activity Status	equals	In Progress	

### 13.3.3 Two Parameter Filter

The following example is a filter to display all critical path activities and activities assigned the PM resource:

Filter Name: Critical

Display all rows	Parameter	Is	Value	High Value
(Any of the following)				
Where	Critical	equals	Yes	
Or	Resource IDs	contains	PM	

- The drop-down box under **Parameter** has two options:
  - **(All of the following)**. This is used when an activity must meet all of the parameters selected below.
  - **(Any of the following)**. This is used when an activity must meet any of the parameters selected below.

When the first parameter is change to **All of the following** the **Display all rows** option changes to an **AND**. Therefore, with the filter below there would normally be fewer activities displayed as the activities have to be critical and assigned the resource PM:

Filter Name: Critical

Display all rows	Parameter	Is	Value	High Value
(All of the following)				
Where	Critical	equals	Yes	
And	Resource IDs	contains	PM	

### 13.3.4 Multiple Parameter Filter

The following example is a filter to display incomplete activities on the critical path with resources PEH and SEH:

Display all rows	Parameter	Is	Value	High Value
(All of the following)				
Where	Physical % Complete	is within range of	0.1%	99.9%
And	Critical	equals	Yes	
And	(All of the following)			
Where	Resource IDs	contains	PEH	
And	Resource IDs	contains	SEH	

- In this example, **(All of the following)** was selected from the **Parameters** drop-down box which enables a nesting effect of filter parameters.

### 13.3.5 Editing and Organizing Filter Parameters

Lines in a filter are added, copied, pasted, and deleted using the appropriate icons in the **Filters** form.

The arrows allow the filter lines to be moved up and down and indented to the left and outdented to the right in a similar way to indenting and outdenting tasks in Microsoft Project.



A filter may be optimized to delete the redundant filter lines using the **Optimize** command:

### 13.3.6 Understanding Resource Filters



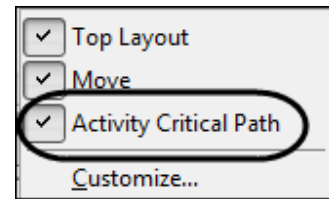
#### NOTE: THIS IS A VERY IMPORTANT POINT FOR RESOURCE FILTERING

When filtering on resources, the filter must use the option of **contains** in the **Is** column and not **equals**. This is because when an activity has been assigned more than one resource, then the activity will not be selected with a filter using the **equals** parameter.

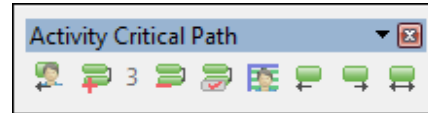
### 13.4 Activity Critical Path Visibility

There is a new toolbar in Version 21 titled **Activity Critical Path**.

- The toolbar is displayed by right clicking on any toolbar and checking the **Activity Critical Path** option:


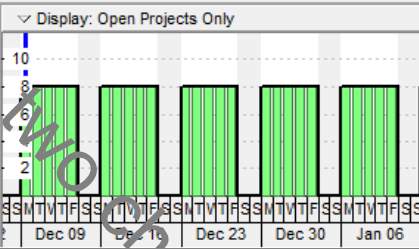






- This will display the toolbar:



- IMPORTANT NOTE:** Clicking on a button will activate the command and clicking again will deactivate the command

We will work through the icons one at a time and explain how the functions work.

Button	Title	Function																																																																																																						
	<b>Backward Resource Driven Critical Path</b>	<p>The schedule below has no relationships between activities and has been levelled.</p> <div><table><tr><th>Activity ID</th><th>Resources</th><th>Dec 09</th><th>Dec 16</th><th>Dec 23</th><th>Dec 30</th><th>Jan 06</th></tr><tr><td>A1000</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr><tr><td>A1010</td><td>Paul Harris</td><td>TF</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td></tr><tr><td>A1020</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr><tr><td>A1030</td><td>Paul Harris</td><td>TF</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td></tr><tr><td>A1040</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr></table><p>&lt; &gt;</p><div><div>▼ Display: Current Projects/Resour...</div><table><tr><th>Resource ID</th><th>Resource Name</th></tr><tr><td>PEH</td><td>Paul Harris</td></tr></table><p>&lt; &gt;</p><div>Display Activities for selected...</div><div><input type="checkbox"/> Time Period <input type="checkbox"/> Resource</div></div><div><div>▼ Display: Open Projects Only</div></div></div> <p>When selecting A1040 and <b>Backward Activity Critical Path</b> you will see the result below:</p> <table><tr><th>Activity ID</th><th>Resources</th><th>Dec 09</th><th>Dec 16</th><th>Dec 23</th><th>Dec 30</th><th>Jan 06</th></tr><tr><td>A1040</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr></table> <p>When selecting A1040 and <b>Backward Resource Driven Critical Path</b> you will see the result below:</p> <table><tr><th>Activity ID</th><th>Resources</th><th>Dec 09</th><th>Dec 16</th><th>Dec 23</th><th>Dec 30</th><th>Jan 06</th></tr><tr><td>A1000</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr><tr><td>A1010</td><td>Paul Harris</td><td>TF</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td></tr><tr><td>A1020</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr><tr><td>A1030</td><td>Paul Harris</td><td>TF</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td></tr><tr><td>A1040</td><td>Paul Harris</td><td>SS</td><td>MT</td><td>TF</td><td>SS</td><td>MT</td></tr></table> <p><b>Note:</b> Review the <b>Backward Activity Critical Path</b> now and then come back and review this one.</p>	Activity ID	Resources	Dec 09	Dec 16	Dec 23	Dec 30	Jan 06	A1000	Paul Harris	SS	MT	TF	SS	MT	A1010	Paul Harris	TF	SS	MT	TF	SS	A1020	Paul Harris	SS	MT	TF	SS	MT	A1030	Paul Harris	TF	SS	MT	TF	SS	A1040	Paul Harris	SS	MT	TF	SS	MT	Resource ID	Resource Name	PEH	Paul Harris	Activity ID	Resources	Dec 09	Dec 16	Dec 23	Dec 30	Jan 06	A1040	Paul Harris	SS	MT	TF	SS	MT	Activity ID	Resources	Dec 09	Dec 16	Dec 23	Dec 30	Jan 06	A1000	Paul Harris	SS	MT	TF	SS	MT	A1010	Paul Harris	TF	SS	MT	TF	SS	A1020	Paul Harris	SS	MT	TF	SS	MT	A1030	Paul Harris	TF	SS	MT	TF	SS	A1040	Paul Harris	SS	MT	TF	SS	MT
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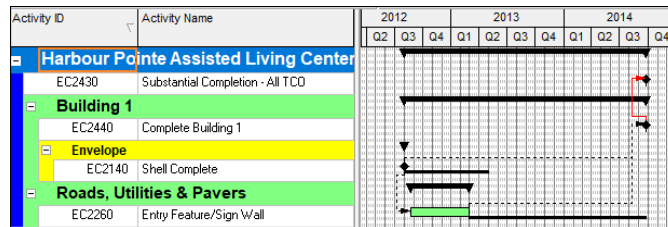
	<b>Increase Maximum Multiple Critical Path Counts</b>	This increases the value of the <b>Maximum Multiple Critical Path Counts</b> which is displayed in the button below.																																																																																																																																																																																																
	<b>Maximum Critical Path Count</b>	<p>This is not a command button but displays the number of <b>Maximum Critical Paths</b> that has been set by the user.</p> <p>Selecting one <b>Maximum Critical Path Count</b>:</p> <table border="1" data-bbox="644 486 1367 598"><thead><tr><th rowspan="2">Activity ID</th><th rowspan="2">Activity Name</th><th colspan="3">2011</th><th colspan="3">2012</th></tr><tr><th>Q2</th><th>Q3</th><th>Q4</th><th>Q1</th><th>Q2</th><th>Q3</th><th>Q4</th></tr></thead><tbody><tr><td>EC1290</td><td>Fabricate and Deliver Heat Pump and Controls</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1650</td><td>Set Heat Pump</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1660</td><td>Connect Equipment</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr></tbody></table> <p>Selecting two <b>Maximum Critical Path Count</b>:</p> <table border="1" data-bbox="644 680 1367 1050"><thead><tr><th rowspan="2">Activity ID</th><th rowspan="2">Activity Name</th><th colspan="3">2011</th><th colspan="3">2012</th></tr><tr><th>Q2</th><th>Q3</th><th>Q4</th><th>Q1</th><th>Q2</th><th>Q3</th><th>Q4</th></tr></thead><tbody><tr><td>EC1290</td><td>Fabricate and Deliver Heat Pump and Controls</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1650</td><td>Set Heat Pump</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1660</td><td>Connect Equipment</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1350</td><td>Concrete Foundation Walls</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1360</td><td>Form and Pour Slab</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1370</td><td>Backfill and Compact Walls</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1390</td><td>Erect Structural Frame</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1420</td><td>Floor Decking</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1430</td><td>Concrete First Floor</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1540</td><td>Structure Complete</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1480</td><td>Concrete Second Floor</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1550</td><td>Brick Exterior Walls</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1620</td><td>Building Enclosed</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1600</td><td>Insulation and Built-up Roofing</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr><tr><td>EC1640</td><td>Install Wiring and Cable</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr></tbody></table> <p>Thus this command determines how many chains of events you wish to see.</p>	Activity ID	Activity Name	2011			2012			Q2	Q3	Q4	Q1	Q2	Q3	Q4	EC1290	Fabricate and Deliver Heat Pump and Controls								EC1650	Set Heat Pump								EC1660	Connect Equipment								Activity ID	Activity Name	2011			2012			Q2	Q3	Q4	Q1	Q2	Q3	Q4	EC1290	Fabricate and Deliver Heat Pump and Controls								EC1650	Set Heat Pump								EC1660	Connect Equipment								EC1350	Concrete Foundation Walls								EC1360	Form and Pour Slab								EC1370	Backfill and Compact Walls								EC1390	Erect Structural Frame								EC1420	Floor Decking								EC1430	Concrete First Floor								EC1540	Structure Complete								EC1480	Concrete Second Floor								EC1550	Brick Exterior Walls								EC1620	Building Enclosed								EC1600	Insulation and Built-up Roofing								EC1640	Install Wiring and Cable							
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	<b>Select Maximum Multiple Critical Path Counts</b>	<p>This opens a form allowing the setting of the <b>Maximum Multiple Critical Path Counts</b>:</p> <div data-bbox="769 1375 1240 1724"><p>Select Maximum Multiple Critical Path Count</p><p>2 <span>Select</span></p><table border="1"><tbody><tr><td>1</td><td>2</td><td>3</td><td>4</td><td>5</td></tr><tr><td>6</td><td>7</td><td>8</td><td>9</td><td>10</td></tr><tr><td>11</td><td>12</td><td>13</td><td>14</td><td>15</td></tr><tr><td>16</td><td>17</td><td>18</td><td>19</td><td>20</td></tr></tbody></table></div>	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20																																																																																																																																																																												
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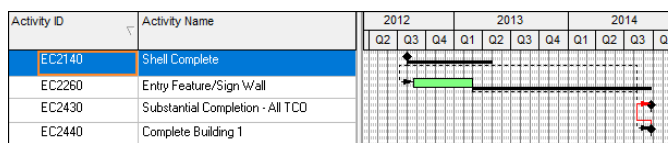
### Enable Group and Sort

Clicking this button hides and displays the current applied Group and Sort bands. Hiding the bands enables the user to see the chain of events as an uninterrupted single chain of activities:

Group and Sort enabled:



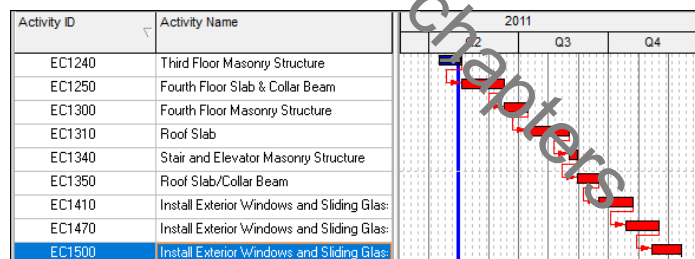
Group and Sort disabled:



### Backward Activity Critical Path

This option displays the chain of events before a selected activity that has the least amount of Float. If there is a critical path it will display this and if there is not, then it will find the chain of events with the least amount of float to the start of the project and display this as the **Backward Activity Critical Path**.

The picture below displays the **Backward Activity Critical Path** from activity EC1500, which is a chain of events that is on the schedule Critical Path.

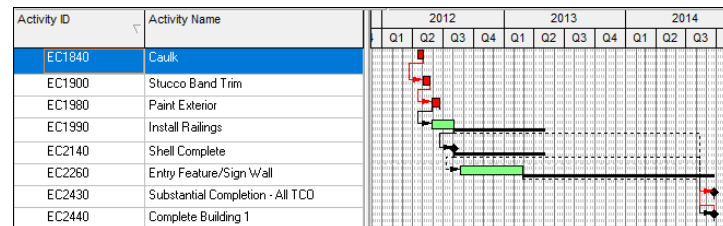




### Forward Activity Critical Path

This option displays the chain of events after a selected activity that has the least amount of Float. If there is a critical path it will display this path and if there is not, then it will find the chain of events with the least amount of float to the end of the project and display this as the **Forward Activity Critical Path**.

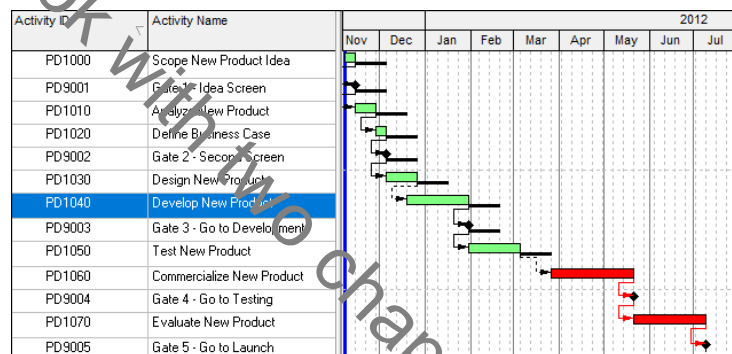
The picture below displays the **Forward Activity Critical Path** from activity EC1840, which is a chain of events that is not on the schedule Critical Path.



### Activity Critical Path

This option displays the chain of events before and after a selected activity that has the least amount of Float, as per the parameters above.

Thus, the picture below shows both the **Forward Activity Critical Path** and **Backward Activity Critical Path** from Activity PD1040.



## 13.5 Workshop 11 – Filters



### Background

Management has asked for reports on activities to suit their requirements.

### Assignment

Ensure your **OzBuild Bid** project is open.

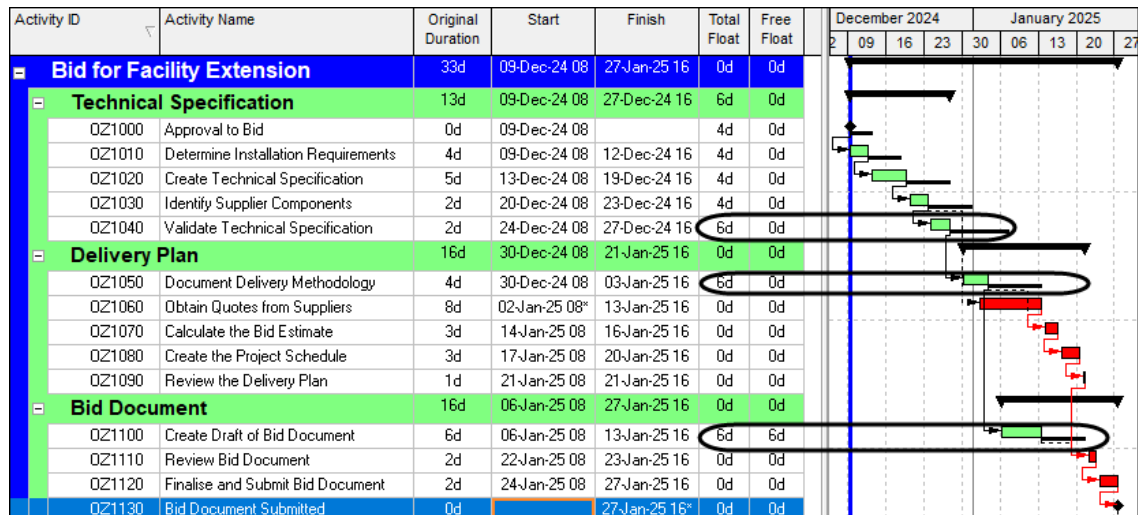
1. Apply the **OzBuild Workshop 10 – With Float** layout.
2. They would like to see all the critical activities.
  - Ensure a column showing the **Total Float** is displayed, and
  - Apply the **Critical** activities filter.
3. You will see only activities that are on the critical path.

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	Free Float	December 2024					January 2025				
							2	09	16	23	30	06	13	20	27	
■	<b>Bid for Facility Extension</b>	18d	02-Jan-25 08	27-Jan-25 16	0d	0d										
	<b>Technical Specification</b>	0d			0d	0d										
■	<b>Delivery Plan</b>	14d	02-Jan-25 08	21-Jan-25 16	0d	0d										
	OZ1060 Obtain Quotes from Suppliers	8d	02-Jan-25 08	13-Jan-25 16	0d	0d										
	OZ1070 Calculate the Bid Estimate	3d	14-Jan-25 08	16-Jan-25 16	0d	0d										
	OZ1080 Create the Project Schedule	3d	17-Jan-25 08	20-Jan-25 16	0d	0d										
	OZ1090 Review the Delivery Plan	1d	21-Jan-25 08	21-Jan-25 16	0d	0d										
■	<b>Bid Document</b>	4d	22-Jan-25 08	27-Jan-25 16	0d	0d										
	OZ1110 Review Bid Document	2d	22-Jan-25 08	23-Jan-25 16	0d	0d										
	OZ1120 Finalise and Submit Bid Document	2d	24-Jan-25 08	27-Jan-25 16	0d	0d										
	OZ1130 Bid Document Submitted	0d		27-Jan-25 16	0d	0d										

4. Open the **Group and Sort** form and check the **Hide if empty** box and notice the **Technical Specification** band is hidden because it has no activities displayed.

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	Free Float	December 2024				January 2025				
							2	09	16	23	30	06	13	20	27
■	<b>Bid for Facility Extension</b>	18d	02-Jan-25 08	27-Jan-25 16	0d	0d									
■	<b>Delivery Plan</b>	14d	02-Jan-25 08	21-Jan-25 16	0d	0d									
	OZ1060 Obtain Quotes from Suppliers	8d	02-Jan-25 08*	13-Jan-25 16	0d	0d									
	OZ1070 Calculate the Bid Estimate	3d	14-Jan-25 08	16-Jan-25 16	0d	0d									
	OZ1080 Create the Project Schedule	3d	17-Jan-25 08	20-Jan-25 16	0d	0d									
	OZ1090 Review the Delivery Plan	1d	21-Jan-25 08	21-Jan-25 16	0d	0d									
■	<b>Bid Document</b>	4d	22-Jan-25 08	27-Jan-25 16	0d	0d									
	OZ1110 Review Bid Document	2d	22-Jan-25 08	23-Jan-25 16	0d	0d									
	OZ1120 Finalise and Submit Bid Document	2d	24-Jan-25 08	27-Jan-25 16	0d	0d									
	OZ1130 Bid Document Submitted	0d		27-Jan-25 16*	0d	0d									

5. Now apply some other filters such as the **Milestone**, **Has Start Constraint** and **Has Finish Constraint**.
6. There are two activities with 6 days Total Float, OZ1040, OZ1050 and OZ1100, see the picture below:

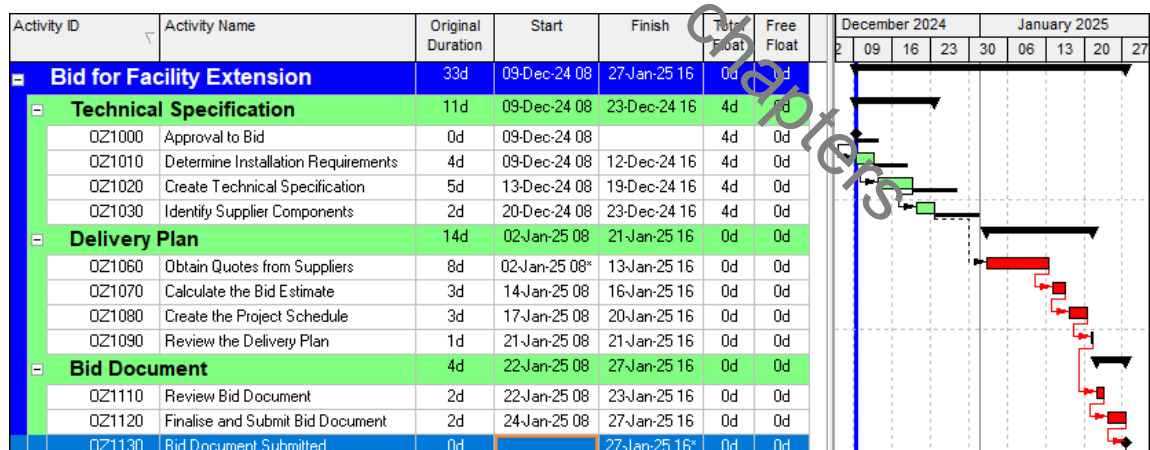


7. Management would like to see all the activities with float less than or equal to 5 days:

- Create a new filter titled: **Total Float Less Than or Equal to 5 Days**, and
- Add the condition to display a total float of less than 5 days.

▼ Display: Filter				
Display all rows	Parameter	Is	Value	High Value
(All of the following)				
<input type="checkbox"/>	Where Total Float	is less than	5d	

- Close the **Filter** form,
- Click on the **All Activities** check box to ensure all activities are displayed,
- Apply the new filter **Total Float Less Than or Equal to 5 Days**,
- You should find that three activities with more than 6 days float are hidden:



8. They would like to see all the activities that are critical or contain the word "Bid".

- Copy the **Critical** filter,
- Edit the filter title to read: **Critical or Contains "Bid"**
- Edit the top line to read **(Any of the following)**,

- Add the condition: **Or Name (Activity Name) contains Bid**, and

Filter Name Critical or Contains "Bid"				
▼ Display: Filter				
Display all rows	Parameter	Is	Value	High Value
(Any of the following)				
Where	Critical	equals	Yes	
Or	Activity Name	contains	bid	

- **Note:** The text is not case sensitive,
- Apply the filter.

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	Free Float	December 2024					January 2025				
							02	09	16	23	30	06	13	20	27	
■	<b>Bid for Facility Extension</b>	33d	09-Dec-24 08	27-Jan-25 16	0d	0d										
■	<b>Technical Specification</b>	0d	09-Dec-24 08	09-Dec-24 08	4d	0d										
	QZ1000 Approval to Bid	0d	09-Dec-24 08		4d	0d										
■	<b>Delivery Plan</b>	14d	02-Jan-25 08	21-Jan-25 16	0d	0d										
	QZ1060 Obtain Quotes from Suppliers	8d	02-Jan-25 08*	13-Jan-25 16	0d	0d										
	QZ1070 Calculate the Bid Estimate	3d	14-Jan-25 08	16-Jan-25 16	0d	0d										
	QZ1080 Create the Project Schedule	3d	17-Jan-25 08	20-Jan-25 16	0d	0d										
	QZ1090 Review the Delivery Plan	1d	21-Jan-25 08	21-Jan-25 16	0d	0d										
■	<b>Bid Document</b>	16d	06-Jan-25 08	27-Jan-25 16	0d	0d										
	QZ1100 Create Draft of Bid Document	6d	06-Jan-25 08	13-Jan-25 16	6d	6d										
	QZ1110 Review Bid Document	2d	22-Jan-25 08	23-Jan-25 16	0d	0d										
	QZ1120 Finalise and Submit Bid Document	2d	24-Jan-25 08	27-Jan-25 16	0d	0d										
	QZ1130 Bid Document Submitted	0d		27-Jan-25 16*	0d	0d										

9. All the activities are either Critical or contain the word Bid.

10. Copy the filter and rename it **Critical and Contains 'Bid'**

Filter Name Critical and Contains "Bid"				
▼ Display: Filter				
Display all rows	Parameter	Is	Value	High Value
(All of the following)				
Where	Critical	equals	Yes	
And	Activity Name	contains	bid	

11. Now change the **(Any of the following)** option to **(All of the following)** apply the filter and see the effect.

Activity ID	Activity Name	Original Duration	Start	Finish	Total Float	Free Float	December 2024					January 2025				
							02	09	16	23	30	06	13	20	27	
■	<b>Bid for Facility Extension</b>	10d	14-Jan-25 08	27-Jan-25 16	0d	0d										
■	<b>Delivery Plan</b>	3d	14-Jan-25 08	16-Jan-25 16	0d	0d										
	QZ1070 Calculate the Bid Estimate	3d	14-Jan-25 08	16-Jan-25 16	0d	0d										
■	<b>Bid Document</b>	4d	22-Jan-25 08	27-Jan-25 16	0d	0d										
	QZ1110 Review Bid Document	2d	22-Jan-25 08	23-Jan-25 16	0d	0d										
	QZ1120 Finalise and Submit Bid Document	2d	24-Jan-25 08	27-Jan-25 16	0d	0d										
	QZ1130 Bid Document Submitted	0d		27-Jan-25 16*	0d	0d										

12. There should be fewer activities and it is now displaying activities that meet both conditions of being Critical and contain the word Bid.

13. Now apply the **All Activities** filter to display all the activities.